

**Docket No. DW 20-187**  
**Lakes Region Water Company, Inc.**  
**Rate Proceeding**

**LAKES REGION WATER COMPANY, INC.**  
**PERMANENT RATE CASE DOCUMENTATION**  
**REQUIRED BY PUC 1604.01**

**Index to Full Rate Case Schedules per PUC 1604.01(a)**

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# **TAB 01**

**PUC 1604.01(a)(1)**

**Internal Financial Reports**

# Lakes Region Water Company, Inc

## Balance Sheet

As of December 31, 2019

Docket No. DW 20-187  
Puc 1604.01(a)(1) a b Requirement

	Jan 2019	Feb 2019	Mar 2019	Apr 2019	May 2019	Jun 2019	Jul 2019	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019
<b>ASSETS</b>												
<b>Current Assets</b>												
<b>Bank Accounts</b>												
131.01 BNH (Operating Account)	84,264.51	74,992.56	77,034.88	83,431.87	40,016.79	43,670.77	34,938.68	49,001.99	57,911.76	72,571.63	94,739.46	62,430.84
131.04 BNH (Debit Card)	1,980.61	2,000.00	1,969.21	2,537.44	2,441.04	1,000.00	923.78	1,000.00	2,000.00	1,548.00	2,225.04	1,816.28
<b>Total Bank Accounts</b>	<b>\$ 86,245.12</b>	<b>\$ 76,992.56</b>	<b>\$ 79,004.09</b>	<b>\$ 85,969.31</b>	<b>\$ 42,457.83</b>	<b>\$ 44,670.77</b>	<b>\$ 35,862.46</b>	<b>\$ 50,001.99</b>	<b>\$ 59,911.76</b>	<b>\$ 74,119.63</b>	<b>\$ 96,964.50</b>	<b>\$ 64,247.12</b>
<b>Accounts Receivable</b>												
145 Accounts Receivable (LRWS)	22,778.95	2,850.00	4,000.00	9,339.00	9,839.00	11,546.79	13,096.79	15,609.70	18,187.65	18,187.65	28,109.43	31,851.04
<b>Total Accounts Receivable</b>	<b>\$ 22,778.95</b>	<b>\$ 2,850.00</b>	<b>\$ 4,000.00</b>	<b>\$ 9,339.00</b>	<b>\$ 9,839.00</b>	<b>\$ 11,546.79</b>	<b>\$ 13,096.79</b>	<b>\$ 15,609.70</b>	<b>\$ 18,187.65</b>	<b>\$ 18,187.65</b>	<b>\$ 28,109.43</b>	<b>\$ 31,851.04</b>
<b>Other Current Assets</b>												
125 CoBank Patronage	8,250.10	8,250.10	11,312.52	11,312.52	11,312.52	11,312.52	11,312.52	11,312.52	11,312.52	11,312.52	11,312.52	11,312.52
141 Accounts Receivable	142,592.70	117,951.51	109,179.81	84,680.93	58,203.84	82,982.96	30,129.15	8,144.73	42,110.26	-21,789.82	-46,877.75	163,944.48
151 Materials & Supplies-Inventory	18,876.21	17,436.62	17,467.04	17,467.04	17,515.04	17,515.04	21,136.16	21,136.16	24,274.19	24,274.19	24,274.19	24,274.19
151.01 Meters	16,869.39	17,429.39	18,565.92	20,105.92	23,465.92	24,585.92	25,705.92	25,705.92	25,705.92	25,705.92	27,385.92	27,385.92
151.01a Meter (PIS)	-17,231.37	-17,931.37	-18,913.43	-20,883.76	-22,707.90	-24,527.90	-25,227.90	-25,787.90	-26,067.90	-26,487.90	-26,487.90	-26,907.90
<b>Total 151.01 Meters</b>	<b>-\$ 361.98</b>	<b>-\$ 501.98</b>	<b>-\$ 347.51</b>	<b>-\$ 777.84</b>	<b>\$ 758.02</b>	<b>\$ 58.02</b>	<b>\$ 478.02</b>	<b>-\$ 81.98</b>	<b>-\$ 361.98</b>	<b>-\$ 781.98</b>	<b>\$ 898.02</b>	<b>\$ 478.02</b>
<b>Total 151 Materials &amp; Supplies-Inventory</b>	<b>\$ 18,514.23</b>	<b>\$ 16,934.64</b>	<b>\$ 17,119.53</b>	<b>\$ 16,689.20</b>	<b>\$ 18,273.06</b>	<b>\$ 17,573.06</b>	<b>\$ 21,614.18</b>	<b>\$ 21,054.18</b>	<b>\$ 23,912.21</b>	<b>\$ 23,492.21</b>	<b>\$ 25,172.21</b>	<b>\$ 24,752.21</b>
162 Prepayments-Other	5,123.66	4,561.16	3,377.12	2,814.62	2,339.62	1,243.08	6,468.08	5,993.08	6,021.54	5,546.54	5,071.54	6,218.18
162.01 Insurance	11,484.14	11,309.61	8,645.42	1,464.00	3,706.07	6,213.27	7,190.37	7,028.47	6,866.57	7,841.67	7,679.77	7,517.87
162.02 One Call	1,331.25	1,331.25	1,331.25	1,331.25	1,331.25	1,331.25	1,331.25	1,331.25	1,331.25	2,045.20	2,045.20	936.18
162.03 Monitoring Systems	10,410.00	11,250.00	8,577.50	8,577.50	9,417.50	6,535.00	7,375.00	7,375.00	4,212.50	4,212.50	4,212.50	840.00
<b>Total 162 Prepayments-Other</b>	<b>\$ 28,349.05</b>	<b>\$ 28,452.02</b>	<b>\$ 21,931.29</b>	<b>\$ 14,187.37</b>	<b>\$ 16,794.44</b>	<b>\$ 15,322.60</b>	<b>\$ 22,364.70</b>	<b>\$ 21,727.80</b>	<b>\$ 18,431.86</b>	<b>\$ 19,645.91</b>	<b>\$ 19,009.01</b>	<b>\$ 15,512.23</b>
163 Prepaid Taxes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
163.01 NHDRA Utility Tax	6,492.90	6,492.90	0.00	6,492.90	6,492.90	6,058.05	6,058.05	6,226.77	5,791.92	5,791.92	5,791.92	6,928.07
163.02 Property Taxes	8,849.33	4,424.67	0.00	-3,920.17	15,199.66	11,279.49	7,359.32	3,439.15	-481.02	-4,561.52	15,907.98	12,242.50
<b>Total 163 Prepaid Taxes</b>	<b>\$ 15,342.23</b>	<b>\$ 10,917.57</b>	<b>\$ 0.00</b>	<b>\$ 2,572.73</b>	<b>\$ 21,692.56</b>	<b>\$ 17,337.54</b>	<b>\$ 13,417.37</b>	<b>\$ 9,665.92</b>	<b>\$ 5,310.90</b>	<b>\$ 1,230.40</b>	<b>\$ 21,699.90</b>	<b>\$ 19,170.57</b>
<b>Total Other Current Assets</b>	<b>\$ 213,048.31</b>	<b>\$ 182,505.84</b>	<b>\$ 159,543.15</b>	<b>\$ 129,442.75</b>	<b>\$ 126,276.42</b>	<b>\$ 144,528.68</b>	<b>\$ 98,837.92</b>	<b>\$ 71,905.15</b>	<b>\$ 101,077.75</b>	<b>\$ 33,891.22</b>	<b>\$ 30,315.89</b>	<b>\$ 234,692.01</b>
<b>Total Current Assets</b>	<b>\$ 322,072.38</b>	<b>\$ 262,348.40</b>	<b>\$ 242,547.24</b>	<b>\$ 224,751.06</b>	<b>\$ 178,573.25</b>	<b>\$ 200,746.24</b>	<b>\$ 147,797.17</b>	<b>\$ 137,516.84</b>	<b>\$ 179,177.16</b>	<b>\$ 126,198.50</b>	<b>\$ 155,389.82</b>	<b>\$ 330,790.17</b>
<b>Fixed Assets</b>												
101 Utility Plant		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101.01 Intangible Plant		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
301 Organization Cost	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00
302 Franchise	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00
<b>Total 101.01 Intangible Plant</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>
101.02 Source/Pumping		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
303.02 Land and Land Rights	423,293.00	423,293.00	423,293.00	423,293.00	423,293.00	423,293.00	423,293.00	423,293.00	423,293.00	423,293.00	423,293.00	423,293.00
304.02 Structures & Improvements	890,068.32	890,068.32	890,068.32	890,068.32	890,068.32	902,047.99	902,047.99	902,047.99	902,047.99	902,047.99	902,047.99	902,047.99
307 Wells	722,203.64	722,203.64	722,203.64	722,203.64	722,203.64	722,203.64	722,203.64	722,203.64	722,203.64	722,203.64	722,203.64	722,203.64
310 Power Generation Equipment	29,616.97	29,616.97	29,616.97	29,616.97	29,616.97	29,616.97	29,616.97	29,616.97	29,616.97	29,616.97	29,616.97	29,616.97
311 Pumping Equipment	402,935.98	402,328.92	403,050.30	403,050.30	406,474.16	412,784.19	415,202.78	413,443.95	413,443.95	413,443.95	413,443.95	405,863.95
339.02 Other Plant & Misc. Equip.	64,076.37	66,251.17	66,251.17	66,251.17	66,251.17	66,251.17	66,251.17	66,251.17	66,251.17	66,251.17	66,251.17	66,251.17
<b>Total 101.02 Source/Pumping</b>	<b>\$ 2,532,194.28</b>	<b>\$ 2,533,762.02</b>	<b>\$ 2,534,483.40</b>	<b>\$ 2,534,483.40</b>	<b>\$ 2,537,907.26</b>	<b>\$ 2,556,196.96</b>	<b>\$ 2,558,615.55</b>	<b>\$ 2,556,856.72</b>	<b>\$ 2,556,856.72</b>	<b>\$ 2,556,856.72</b>	<b>\$ 2,556,856.72</b>	<b>\$ 2,549,276.72</b>
101.03 Treatment Plant		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
320 Water Treatment Equipment	5,197.00	5,197.00	5,197.00	6,039.56	6,039.56	6,039.56	6,039.56	6,039.56	6,039.56	6,039.56	6,039.56	6,039.56
339.03 Other Plant & Misc. Equip.	65,475.43	65,475.43	65,475.43	65,475.43	65,475.43	65,475.43	65,475.43	65,475.43	65,475.43	65,475.43	65,475.43	65,475.43
<b>Total 101.03 Treatment Plant</b>	<b>\$ 70,672.43</b>	<b>\$ 70,672.43</b>	<b>\$ 70,672.43</b>	<b>\$ 71,514.99</b>	<b>\$ 71,514.99</b>	<b>\$ 71,514.99</b>	<b>\$ 71,514.99</b>	<b>\$ 71,514.99</b>	<b>\$ 71,514.99</b>	<b>\$ 71,514.99</b>	<b>\$ 71,514.99</b>	<b>\$ 71,514.99</b>
101.04 Transmission & Distribution		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

# Lakes Region Water Company, Inc

## Balance Sheet

As of December 31, 2019

Docket No. DW 20-187  
Puc 1604.01(a)(1) a b Requirement

	Jan 2019	Feb 2019	Mar 2019	Apr 2019	May 2019	Jun 2019	Jul 2019	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019
330 Tank	513,970.75	513,970.75	513,970.75	513,970.75	513,970.75	513,970.75	513,970.75	513,970.75	513,970.75	513,970.75	513,970.75	513,970.75
331 T&D Mains	2,093,840.11	2,093,840.11	2,093,840.11	2,093,840.11	2,093,840.11	2,093,840.11	2,093,840.11	2,093,840.11	2,093,840.11	2,093,840.11	2,093,840.11	2,093,840.11
333 Services	307,268.96	307,268.96	307,268.96	307,268.96	307,268.96	307,268.96	307,268.96	307,268.96	307,268.96	307,268.96	307,268.96	307,268.96
334 Meters & Meter Installations	266,854.00	266,999.09	267,444.30	268,288.31	268,825.17	254,660.99	255,412.99	255,865.87	255,973.08	256,308.77	256,342.04	256,567.33
335 Hydrants	12,065.00	12,065.00	12,065.00	12,065.00	12,065.00	12,065.00	12,065.00	12,065.00	12,065.00	12,065.00	12,065.00	12,065.00
339.04 Other Plant & Misc. Equip.	39,467.93	39,467.93	39,985.18	39,985.18	39,985.18	40,832.32	40,832.32	40,832.32	41,892.27	41,892.27	41,892.27	41,892.27
<b>Total 101.04 Transmission &amp; Distribution</b>	<b>\$ 3,233,466.75</b>	<b>\$ 3,233,611.84</b>	<b>\$ 3,234,574.30</b>	<b>\$ 3,235,418.31</b>	<b>\$ 3,235,955.17</b>	<b>\$ 3,222,638.13</b>	<b>\$ 3,223,390.13</b>	<b>\$ 3,223,843.01</b>	<b>\$ 3,225,010.17</b>	<b>\$ 3,225,345.86</b>	<b>\$ 3,225,379.13</b>	<b>\$ 3,225,604.42</b>
101.05 General Plant		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
303.05 Land and Land Rights-Admin Bld	19,960.00	19,960.00	19,960.00	19,960.00	19,960.00	19,960.00	19,960.00	19,960.00	19,960.00	19,960.00	19,960.00	19,960.00
304.05 Structures & Improvements	114,876.00	114,876.00	114,876.00	114,876.00	114,876.00	114,876.00	114,876.00	114,876.00	114,876.00	114,876.00	119,651.00	119,651.00
340 Office Furniture & Equipment	10,056.00	10,056.00	10,056.00	10,056.00	10,056.00	10,056.00	10,056.00	10,056.00	10,056.00	10,056.00	10,056.00	10,056.00
341 Transportation Equipment	369,288.62	380,788.62	380,788.62	390,066.62	407,641.62	407,641.62	407,641.62	407,641.62	407,641.62	407,641.62	415,307.18	399,664.18
343 Shop Equipment	99,584.38	102,242.31	102,242.31	102,242.31	102,242.31	102,242.31	102,242.31	102,242.31	102,242.31	103,844.14	103,844.14	104,794.14
344 Laboratory Equipment	2,329.00	2,329.00	2,329.00	2,329.00	2,329.00	2,329.00	2,329.00	2,329.00	2,329.00	2,329.00	2,329.00	2,329.00
346 Communication Equipment	499.00	499.00	499.00	499.00	499.00	499.00	499.00	499.00	499.00	499.00	499.00	499.00
347.05 Computer Equipment	67,944.50	67,944.50	67,944.50	67,944.50	67,944.50	67,944.50	67,944.50	67,944.50	67,763.50	67,763.50	65,883.50	65,383.50
<b>Total 101.05 General Plant</b>	<b>\$ 684,537.50</b>	<b>\$ 698,695.43</b>	<b>\$ 698,695.43</b>	<b>\$ 707,973.43</b>	<b>\$ 725,548.43</b>	<b>\$ 725,548.43</b>	<b>\$ 725,548.43</b>	<b>\$ 725,548.43</b>	<b>\$ 725,367.43</b>	<b>\$ 726,969.26</b>	<b>\$ 737,529.82</b>	<b>\$ 722,336.82</b>
<b>Total 101 Utility Plant</b>	<b>\$ 6,548,564.96</b>	<b>\$ 6,564,435.72</b>	<b>\$ 6,566,119.56</b>	<b>\$ 6,577,084.13</b>	<b>\$ 6,598,619.85</b>	<b>\$ 6,603,592.51</b>	<b>\$ 6,606,763.10</b>	<b>\$ 6,605,457.15</b>	<b>\$ 6,606,443.31</b>	<b>\$ 6,608,380.83</b>	<b>\$ 6,618,974.66</b>	<b>\$ 6,596,426.95</b>
105 Construction Work In Process	64,803.47	83,377.32	91,318.52	94,103.45	124,503.03	105,289.04	151,310.58	158,153.16	186,375.62	189,677.64	212,266.20	220,278.65
108 Accumulated Depreciation	-2,031,979.34	-2,025,900.91	-2,077,287.17	-2,075,631.78	-2,071,880.74	-2,107,149.47	-2,103,006.39	-2,100,952.31	-2,153,089.51	-2,152,892.74	-2,120,373.74	-2,152,270.01
114 Acquisition Adjustment	-276,688.88	-276,688.88	-276,688.88	-276,688.88	-276,688.88	-276,688.88	-276,688.88	-276,688.88	-276,688.88	-276,688.88	-276,688.88	-276,688.88
115 Accum. Amort. Aquisition	197,685.42	198,223.76	198,762.10	199,300.44	199,838.78	200,377.12	200,915.46	201,453.80	201,992.14	202,530.48	203,068.82	204,365.20
<b>Total Fixed Assets</b>	<b>\$ 4,502,385.63</b>	<b>\$ 4,543,447.01</b>	<b>\$ 4,502,224.13</b>	<b>\$ 4,518,167.36</b>	<b>\$ 4,574,392.04</b>	<b>\$ 4,525,420.32</b>	<b>\$ 4,579,293.87</b>	<b>\$ 4,587,422.92</b>	<b>\$ 4,565,032.68</b>	<b>\$ 4,571,007.33</b>	<b>\$ 4,637,247.06</b>	<b>\$ 4,592,111.91</b>
<b>Other Assets</b>												
181 Unamort Debt-Def. Debt		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
181.01 Cobank Refinance	4,206.59	4,173.26	4,139.93	4,106.60	4,073.27	4,039.94	4,006.61	3,973.28	3,939.95	3,906.62	3,873.29	3,839.96
181.02 Cobank (Indian Mound)	10,533.14	10,455.97	10,378.80	10,301.63	10,224.46	10,147.29	10,070.12	9,992.95	9,915.78	9,838.61	9,761.44	9,684.27
181.03 Cobank (Step 2)	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19
181.04 Ford Motor Credit	1,508.22	1,457.19	1,406.16	1,355.13	1,304.10	1,253.07	1,202.04	1,151.01	1,099.98	1,048.95	997.92	946.89
181.05 DW 19-135 Cobank (2019 Projects)		0.00	35.00	70.00	175.00	700.00	1,680.00	3,548.50	4,736.50	6,036.91	6,124.41	6,176.91
<b>Total 181 Unamort Debt-Def. Debt</b>	<b>\$ 19,388.14</b>	<b>\$ 19,226.61</b>	<b>\$ 19,100.08</b>	<b>\$ 18,973.55</b>	<b>\$ 18,917.02</b>	<b>\$ 19,280.49</b>	<b>\$ 20,098.96</b>	<b>\$ 21,805.93</b>	<b>\$ 22,832.40</b>	<b>\$ 23,971.28</b>	<b>\$ 23,897.25</b>	<b>\$ 23,788.22</b>
186 Misc. Deferred Debts		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
186.03 Def. Debt- DW 07-105	29,075.84	28,244.18	27,412.52	26,580.86	25,749.20	24,917.54	24,085.88	23,254.22	22,422.56	21,590.90	20,759.24	19,927.58
186.04 Def. Debt- Mt. Roberts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
186.06 Def. Debt- DW 15-209 RC Expense	20,503.58	16,205.66	10,984.22	5,140.34	851.30	851.30	851.30	851.30	851.30	851.30	851.30	0.00
186.07 Def. Debt- Acquisition Exp.	53,776.56	54,634.81	55,936.81	55,936.81	55,936.81	56,156.81	56,184.31	56,184.31	56,184.31	56,184.31	56,184.31	50,539.82
186.08 Def. Debt- DW 15-209 Step 2	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51
186.09 Def. Debt- IR 19-005 ROE Petition	37,861.84	41,128.57	42,209.57	44,159.57	44,159.57	44,829.82	44,857.32	45,723.32	47,217.32	48,507.37	48,524.87	50,834.87
186.10 Def. Debt- WP Dry Well	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86
186.11 Def. Debt.- DW 18-056 Tax Act	157.50	262.50	262.50	920.00	6,420.00	6,871.50	14,539.00	18,494.50	18,526.28	18,526.28	18,526.28	18,526.28
186.12 Def. Debt- DW 19-177 DS Rate Case		0.00	0.00	0.00	0.00	1,015.00	1,505.00	1,505.00	1,960.00	3,476.26	4,351.26	10,933.52
186.13 DW 16-619 DS Step Increase		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,644.49
<b>Total 186 Misc. Deferred Debts</b>	<b>\$ 160,100.69</b>	<b>\$ 159,201.09</b>	<b>\$ 155,530.99</b>	<b>\$ 151,462.95</b>	<b>\$ 151,842.25</b>	<b>\$ 153,367.34</b>	<b>\$ 160,748.18</b>	<b>\$ 164,738.02</b>	<b>\$ 165,887.14</b>	<b>\$ 167,861.79</b>	<b>\$ 167,922.63</b>	<b>\$ 175,131.93</b>
<b>Total Other Assets</b>	<b>\$ 179,488.83</b>	<b>\$ 178,427.70</b>	<b>\$ 174,631.07</b>	<b>\$ 170,436.50</b>	<b>\$ 170,759.27</b>	<b>\$ 172,647.83</b>	<b>\$ 180,847.14</b>	<b>\$ 186,543.95</b>	<b>\$ 188,719.54</b>	<b>\$ 191,833.07</b>	<b>\$ 191,819.88</b>	<b>\$ 198,920.15</b>
<b>TOTAL ASSETS</b>	<b>\$ 5,003,946.84</b>	<b>\$ 4,984,223.11</b>	<b>\$ 4,919,402.44</b>	<b>\$ 4,913,354.92</b>	<b>\$ 4,923,724.56</b>	<b>\$ 4,898,814.39</b>	<b>\$ 4,907,938.18</b>	<b>\$ 4,911,483.71</b>	<b>\$ 4,932,929.38</b>	<b>\$ 4,889,038.90</b>	<b>\$ 4,984,456.76</b>	<b>\$ 5,121,822.23</b>
<b>LIABILITIES AND EQUITY</b>												
<b>Liabilities</b>												
<b>Current Liabilities</b>												

# Lakes Region Water Company, Inc

## Balance Sheet

As of December 31, 2019

Docket No. DW 20-187  
Puc 1604.01(a)(1) a b Requirement

	Jan 2019	Feb 2019	Mar 2019	Apr 2019	May 2019	Jun 2019	Jul 2019	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019
<b>Accounts Payable</b>												
231 Accounts Payable (A/P)	76,859.90	64,165.45	48,941.00	36,141.36	68,194.82	65,008.44	59,580.67	49,817.03	66,619.28	34,880.13	71,975.00	60,460.11
<b>Total Accounts Payable</b>	<b>\$ 76,859.90</b>	<b>\$ 64,165.45</b>	<b>\$ 48,941.00</b>	<b>\$ 36,141.36</b>	<b>\$ 68,194.82</b>	<b>\$ 65,008.44</b>	<b>\$ 59,580.67</b>	<b>\$ 49,817.03</b>	<b>\$ 66,619.28</b>	<b>\$ 34,880.13</b>	<b>\$ 71,975.00</b>	<b>\$ 60,460.11</b>
<b>Credit Cards</b>												
231a Amex	159.47	187.47	1,682.48	4,526.96	4,952.94	2,158.50	1,307.08	1,504.46	383.49	134.49	216.98	1,211.86
<b>Total Credit Cards</b>	<b>\$ 159.47</b>	<b>\$ 187.47</b>	<b>\$ 1,682.48</b>	<b>\$ 4,526.96</b>	<b>\$ 4,952.94</b>	<b>\$ 2,158.50</b>	<b>\$ 1,307.08</b>	<b>\$ 1,504.46</b>	<b>\$ 383.49</b>	<b>\$ 134.49</b>	<b>\$ 216.98</b>	<b>\$ 1,211.86</b>
<b>Other Current Liabilities</b>												
232 Short Term Notes Payable		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
232.01 Health/Dental Payable	-168.72	-337.44	0.15	-170.77	171.27	-28.45	-217.97	157.60	-86.16	-2,246.03	212.91	-2.57
232.02 Retirement Payable	0.00	0.00	0.00	0.00	-9.54	0.00	0.00	0.00	0.00	-352.30	0.00	0.00
232.03 North Star Leasing (deleted)	10,104.12	8,083.28	6,062.44	4,041.60	2,020.76	2,020.84	0.00	0.00	0.00	0.00	0.00	0.00
232.04 Cat Financial-Mini Hammer (deleted)		10,500.00	10,500.00	9,186.00	9,186.00	8,267.40	7,348.80	6,430.20	5,511.60	4,593.00	3,674.40	2,755.80
<b>Total 232 Short Term Notes Payable</b>	<b>\$ 9,935.40</b>	<b>\$ 18,245.84</b>	<b>\$ 16,562.59</b>	<b>\$ 13,056.83</b>	<b>\$ 11,368.49</b>	<b>\$ 10,259.79</b>	<b>\$ 7,130.83</b>	<b>\$ 6,587.80</b>	<b>\$ 5,425.44</b>	<b>\$ 1,994.67</b>	<b>\$ 3,887.31</b>	<b>\$ 2,753.23</b>
236 Accrued Taxes		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
236.01 Accur. Payroll Taxes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
236.01a 941 PR Taxes	0.00	0.00	2,064.55	1,811.88	1,982.55	1,664.73	0.00	1,950.54	1,690.19	0.00	1,913.27	0.00
236.01b 940 PR Taxes	148.15	263.47	297.34	323.67	336.00	336.00	336.00	343.43	361.33	378.00	386.32	421.31
236.01c Accr. NH UC	78.00	193.72	311.98	13.38	39.70	51.90	-25.18	-22.70	-16.74	-23.24	-14.54	2.31
<b>Total 236.01 Accur. Payroll Taxes</b>	<b>\$ 226.15</b>	<b>\$ 457.19</b>	<b>\$ 2,673.87</b>	<b>\$ 2,148.93</b>	<b>\$ 2,358.25</b>	<b>\$ 2,052.63</b>	<b>\$ 310.82</b>	<b>\$ 2,271.27</b>	<b>\$ 2,034.78</b>	<b>\$ 354.76</b>	<b>\$ 2,285.05</b>	<b>\$ 423.62</b>
236.02 Accr. Federal Income Taxes	-13,904.00	-13,904.00	-13,904.00	-13,904.00	-13,904.00	-13,904.00	-13,904.00	-13,904.00	-13,904.00	-13,904.00	-13,904.00	25,811.00
236.03 Accr. NHBPT	-9,588.00	-9,588.00	-9,588.00	-9,588.00	-9,588.00	-9,588.00	-9,588.00	-9,588.00	-9,588.00	-9,588.00	-9,588.00	-817.00
<b>Total 236 Accrued Taxes</b>	<b>-\$ 23,265.85</b>	<b>-\$ 23,034.81</b>	<b>-\$ 20,818.13</b>	<b>-\$ 21,343.07</b>	<b>-\$ 21,133.75</b>	<b>-\$ 21,439.37</b>	<b>-\$ 23,181.18</b>	<b>-\$ 21,220.73</b>	<b>-\$ 21,457.22</b>	<b>-\$ 23,137.24</b>	<b>-\$ 21,206.95</b>	<b>\$ 25,417.62</b>
241 Accrued Payroll	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,035.55
271 272 Contribution in Aid of Constr.		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
271 CIAC	899,677.64	899,677.64	899,677.64	899,677.64	899,677.64	899,677.64	899,677.64	899,677.64	899,677.64	899,677.64	899,677.64	899,677.64
272 Accum. Amort of CIAC	-324,353.16	-325,814.40	-327,275.64	-328,736.88	-330,198.12	-331,659.36	-333,120.60	-334,581.84	-336,043.08	-337,504.32	-338,965.56	-340,426.80
<b>Total 271 272 Contribution in Aid of Constr.</b>	<b>\$ 575,324.48</b>	<b>\$ 573,863.24</b>	<b>\$ 572,402.00</b>	<b>\$ 570,940.76</b>	<b>\$ 569,479.52</b>	<b>\$ 568,018.28</b>	<b>\$ 566,557.04</b>	<b>\$ 565,095.80</b>	<b>\$ 563,634.56</b>	<b>\$ 562,173.32</b>	<b>\$ 560,712.08</b>	<b>\$ 559,250.84</b>
282 Accum Defer Income Taxes		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
282.01 Accum Def Income Taxes-Lib Depr	329,999.74	329,999.74	329,999.74	329,999.74	329,999.74	329,999.74	329,999.74	329,999.74	329,999.74	329,999.74	329,999.74	359,999.74
282.02 DW 18-056 EDIT Reserve		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	133,517.44
282.03 DW 18-056 Tax Savings		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	85,414.00
<b>Total 282 Accum Defer Income Taxes</b>	<b>\$ 329,999.74</b>	<b>\$ 329,999.74</b>	<b>\$ 329,999.74</b>	<b>\$ 329,999.74</b>	<b>\$ 329,999.74</b>	<b>\$ 329,999.74</b>	<b>\$ 329,999.74</b>	<b>\$ 329,999.74</b>	<b>\$ 329,999.74</b>	<b>\$ 329,999.74</b>	<b>\$ 329,999.74</b>	<b>\$ 578,931.18</b>
<b>Total Other Current Liabilities</b>	<b>\$ 891,993.77</b>	<b>\$ 899,074.01</b>	<b>\$ 898,146.20</b>	<b>\$ 892,654.26</b>	<b>\$ 889,714.00</b>	<b>\$ 886,838.44</b>	<b>\$ 880,506.43</b>	<b>\$ 880,462.61</b>	<b>\$ 877,602.52</b>	<b>\$ 871,030.49</b>	<b>\$ 873,392.18</b>	<b>\$ 1,173,388.42</b>
<b>Total Current Liabilities</b>	<b>\$ 969,013.14</b>	<b>\$ 963,426.93</b>	<b>\$ 948,769.68</b>	<b>\$ 933,322.58</b>	<b>\$ 962,861.76</b>	<b>\$ 954,005.38</b>	<b>\$ 941,394.18</b>	<b>\$ 931,784.10</b>	<b>\$ 944,605.29</b>	<b>\$ 906,045.11</b>	<b>\$ 945,584.16</b>	<b>\$ 1,235,060.39</b>
<b>Long-Term Liabilities</b>												
221 Long Term Debt-Bonds		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
221.01 CoBank T01 (15yr Note)	343,280.62	340,761.36	338,299.20	335,812.17	333,340.81	330,844.85	328,364.25	325,879.03	323,369.64	320,875.13	318,356.73	315,852.90
221.01a CoBank S01 (LOC)	40,000.00	40,000.00	30,000.00	30,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00	0.00	0.00
221.02 CoBank T02 (5 Yr Note) (deleted)	22,360.11	16,782.79	11,199.13	5,604.41	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
221.03 CoBank T03 (15yr Note)	103,382.40	102,722.07	102,085.40	101,438.78	100,798.86	100,149.09	99,505.90	98,861.09	98,206.57	97,558.47	96,900.76	96,249.35
221.04 CoBank T04 DS	128,607.17	128,184.56	127,803.16	127,406.32	127,022.25	126,622.82	126,236.06	125,844.66	125,444.66	125,053.87	124,647.91	124,254.39
221.05 CoBank T05 (20yr Note) Stp2	253,975.13	253,150.85	252,408.18	251,634.99	250,887.12	250,108.87	249,355.75	248,600.04	247,814.19	247,053.19	246,262.19	245,495.86
<b>Total 221 Long Term Debt-Bonds</b>	<b>\$ 891,605.43</b>	<b>\$ 881,601.63</b>	<b>\$ 861,795.07</b>	<b>\$ 851,896.67</b>	<b>\$ 832,049.04</b>	<b>\$ 827,725.63</b>	<b>\$ 823,461.96</b>	<b>\$ 819,188.14</b>	<b>\$ 814,835.06</b>	<b>\$ 790,540.66</b>	<b>\$ 786,167.59</b>	<b>\$ 781,852.50</b>
224 Other Long Term Debt		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
224.04 Ford 2014 F150 6505 (deleted)	4,217.33	3,599.56	3,047.37	2,429.60	1,811.83	1,232.50	614.73	0.00	0.00	0.00	0.00	0.00
224.05 Ford 2016 F150 8576	19,428.92	18,735.03	18,041.14	17,347.25	16,653.36	15,959.47	15,265.58	14,571.69	13,877.80	13,183.91	12,490.02	11,796.13
224.07 Ford 2017 F550 0334	39,792.32	38,828.85	38,293.10	37,329.63	36,366.16	35,812.56	34,849.09	33,885.62	33,304.68	32,341.21	31,377.74	30,765.49
224.08 Ford 2018 F250 2428	37,054.03	36,199.64	35,789.58	34,935.19	34,080.80	33,654.37	32,799.98	31,945.59	31,492.88	30,638.49	29,784.10	29,300.94

# Lakes Region Water Company, Inc

## Balance Sheet

As of December 31, 2019

Docket No. DW 20-187  
Puc 1604.01(a)(1) a b Requirement

	Jan 2019	Feb 2019	Mar 2019	Apr 2019	May 2019	Jun 2019	Jul 2019	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019
224.09 Ford 2018 F250 2159	32,067.59	31,328.18	30,973.31	30,233.90	29,494.49	29,125.45	28,386.04	27,646.63	27,254.85	26,515.44	25,776.03	25,357.89
224.10 Ford 2019 F150 4338		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	36,468.56	36,468.56
Total 224 Other Long Term Debt	\$ 132,560.19	\$ 128,691.26	\$ 126,144.50	\$ 122,275.57	\$ 118,406.64	\$ 115,784.35	\$ 111,915.42	\$ 108,049.53	\$ 105,930.21	\$ 102,679.05	\$ 135,896.45	\$ 133,689.01
Total Long-Term Liabilities	\$ 1,024,165.62	\$ 1,010,292.89	\$ 987,939.57	\$ 974,172.24	\$ 950,455.68	\$ 943,509.98	\$ 935,377.38	\$ 927,237.67	\$ 920,765.27	\$ 893,219.71	\$ 922,064.04	\$ 915,541.51
Total Liabilities	\$ 1,993,178.76	\$ 1,973,719.82	\$ 1,936,709.25	\$ 1,907,494.82	\$ 1,913,317.44	\$ 1,897,515.36	\$ 1,876,771.56	\$ 1,859,021.77	\$ 1,865,370.56	\$ 1,799,264.82	\$ 1,867,648.20	\$ 2,150,601.90
Equity												
201 Common Stock	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
211 Other Paid in Capital	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,423,321.69
213 Capital Stock	4.44	4.44	4.44	4.44	4.44	4.44	4.44	4.44	4.44	4.44	4.44	4.44
217 Retained Earnings	931,263.48	931,263.48	931,263.48	931,263.48	931,263.48	931,263.48	931,263.48	931,263.48	931,263.48	931,263.48	931,263.48	931,263.48
217.01 Inter-Div Profit Distribution	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60
217.02 DW 18-056 EDIT & Tax Savings		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-180,463.22
438 Dividends Declared-Common Stock	-2,500.00	-5,000.00	-7,500.00	-10,000.00	-12,500.00	-15,000.00	-17,500.00	-20,000.00	-22,500.00	-25,000.00	-27,500.00	-30,000.00
Net Income	48,634.87	50,870.08	25,559.98	51,226.89	58,273.91	51,665.82	84,033.41	107,828.73	125,425.61	150,140.87	179,675.35	220,050.34
Total Equity	\$ 3,010,768.08	\$ 3,010,503.29	\$ 2,982,693.19	\$ 3,005,860.10	\$ 3,010,407.12	\$ 3,001,299.03	\$ 3,031,166.62	\$ 3,052,461.94	\$ 3,067,558.82	\$ 3,089,774.08	\$ 3,116,808.56	\$ 2,971,220.33
TOTAL LIABILITIES AND EQUITY	\$ 5,003,946.84	\$ 4,984,223.11	\$ 4,919,402.44	\$ 4,913,354.92	\$ 4,923,724.56	\$ 4,898,814.39	\$ 4,907,938.18	\$ 4,911,483.71	\$ 4,932,929.38	\$ 4,889,038.90	\$ 4,984,456.76	\$ 5,121,822.23

**Lakes Region Water Company, Inc.**  
**Profit and Loss**  
January - December 2019

Docket No. DW 20-184  
Puc 1604.01(a)(1) a b Requirement

	Jan 2019	Feb 2019	Mar 2019	Apr 2019	May 2019	Jun 2019	Jul 2019	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019	Total
<b>Income</b>													
<b>400 Operating Revenue</b>													0.00
<b>460 Unmetered Sales</b>	70,013.31	39,591.15	6,394.50	70,326.75	39,652.57	24,818.29	51,824.68	39,526.90	25,160.83	51,331.11	39,615.95	6,193.56	464,449.60
<b>461 Metered Sales</b>													0.00
<b>461.01 Base Charge</b>	35,760.68	39,405.58	87,961.37	36,003.41	39,587.19	87,942.35	36,400.67	39,601.75	88,639.27	36,255.59	39,974.25	88,325.56	655,857.67
<b>461.02 Usage Charge</b>	3,871.44	13,114.22	23,363.59	3,526.18	12,910.46	25,872.17	9,559.74	19,323.24	40,288.96	8,586.22	14,506.60	26,138.00	201,060.82
<b>461.03 POASI</b>												228,514.61	228,514.61
<b>Total 461 Metered Sales</b>	<b>\$ 39,632.12</b>	<b>\$ 52,519.80</b>	<b>\$ 111,324.96</b>	<b>\$ 39,529.59</b>	<b>\$ 52,497.65</b>	<b>\$ 113,814.52</b>	<b>\$ 45,960.41</b>	<b>\$ 58,924.99</b>	<b>\$ 128,928.23</b>	<b>\$ 44,841.81</b>	<b>\$ 54,480.85</b>	<b>\$ 342,978.17</b>	<b>\$ 1,085,433.10</b>
<b>471 Miscellaneous Service Revenue</b>													0.00
<b>471.01 Disconnect/Reconnect</b>	460.00	440.00	390.00	1,417.50	1,857.50	345.00	335.00	155.00	545.00	1,500.00	1,355.00	1,120.00	9,920.00
<b>471.02 House Transfers</b>	90.00	278.04	232.50	242.50	335.00	472.50	210.00	427.50	570.00	710.00	670.00	370.00	4,608.04
<b>471.03 Misc. Customer Fees</b>	380.00	570.00		380.00	190.00	950.00			27.50				2,497.50
<b>471.04 NSF Customer Charge</b>	39.00	12.00	12.00			12.00		15.00		16.00	8.00	30.00	144.00
<b>471.05 Customer Finance Charge</b>	489.76	617.06	560.72	442.68	585.25	505.83	496.86	524.04	521.85	280.97	868.79	471.43	6,365.24
<b>Total 471 Miscellaneous Service Revenue</b>	<b>\$ 1,458.76</b>	<b>\$ 1,917.10</b>	<b>\$ 1,195.22</b>	<b>\$ 2,482.68</b>	<b>\$ 2,967.75</b>	<b>\$ 2,285.33</b>	<b>\$ 1,041.86</b>	<b>\$ 1,121.54</b>	<b>\$ 1,664.35</b>	<b>\$ 2,506.97</b>	<b>\$ 2,901.79</b>	<b>\$ 1,991.43</b>	<b>\$ 23,534.78</b>
<b>474 Other Water Revenue</b>													0.00
<b>474.01 Rate Case Expense Surcharge</b>	7,314.58	5,674.70	6,894.63	7,344.83	5,680.59							70.38	32,979.71
<b>474.02 DW18-056 Tax Savings Refund</b>												-42,707.00	-42,707.00
<b>Total 474 Other Water Revenue</b>	<b>\$ 7,314.58</b>	<b>\$ 5,674.70</b>	<b>\$ 6,894.63</b>	<b>\$ 7,344.83</b>	<b>\$ 5,680.59</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ -42,636.62</b>	<b>\$ 9,727.29</b>
<b>Total 400 Operating Revenue</b>	<b>\$ 118,418.77</b>	<b>\$ 99,702.75</b>	<b>\$ 125,809.31</b>	<b>\$ 119,683.85</b>	<b>\$ 100,798.56</b>	<b>\$ 140,918.14</b>	<b>\$ 98,826.95</b>	<b>\$ 99,573.43</b>	<b>\$ 155,753.41</b>	<b>\$ 98,679.89</b>	<b>\$ 96,998.59</b>	<b>\$ 308,526.54</b>	<b>\$ 1,563,690.19</b>
<b>Total Income</b>	<b>\$ 118,418.77</b>	<b>\$ 99,702.75</b>	<b>\$ 125,809.31</b>	<b>\$ 119,683.85</b>	<b>\$ 100,798.56</b>	<b>\$ 140,918.14</b>	<b>\$ 98,826.95</b>	<b>\$ 99,573.43</b>	<b>\$ 155,753.41</b>	<b>\$ 98,679.89</b>	<b>\$ 96,998.59</b>	<b>\$ 308,526.54</b>	<b>\$ 1,563,690.19</b>
<b>Cost of Goods Sold</b>													
<b>Cost of Goods Sold</b>				0.00		0.00		-4.25	4.25		0.00	0.00	0.00
<b>Total Cost of Goods Sold</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ -4.25</b>	<b>\$ 4.25</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>
<b>Gross Profit</b>	<b>\$ 118,418.77</b>	<b>\$ 99,702.75</b>	<b>\$ 125,809.31</b>	<b>\$ 119,683.85</b>	<b>\$ 100,798.56</b>	<b>\$ 140,918.14</b>	<b>\$ 98,826.95</b>	<b>\$ 99,577.68</b>	<b>\$ 155,749.16</b>	<b>\$ 98,679.89</b>	<b>\$ 96,998.59</b>	<b>\$ 308,526.54</b>	<b>\$ 1,563,690.19</b>
<b>Expenses</b>													
<b>401 Operating &amp; Maintenance Expense</b>													0.00
<b>401.01 Production-Source of Supply O&amp;M</b>													0.00
<b>601 Operations Labor &amp; Expense</b>													0.00
<b>601.01 Labor-Source other</b>	2,438.05	786.53	-3,224.58	894.36	620.50	-1,489.86	1,843.69	772.07	-2,640.76	1,396.75	457.63	-1,854.38	0.00
<b>Total 601 Operations Labor &amp; Expense</b>	<b>\$ 2,438.05</b>	<b>\$ 786.53</b>	<b>\$ -3,224.58</b>	<b>\$ 894.36</b>	<b>\$ 620.50</b>	<b>\$ -1,489.86</b>	<b>\$ 1,843.69</b>	<b>\$ 772.07</b>	<b>\$ -2,640.76</b>	<b>\$ 1,396.75</b>	<b>\$ 457.63</b>	<b>\$ -1,854.38</b>	<b>\$ 0.00</b>
<b>603 Misc. Expense Source</b>													0.00
<b>603.01 Labor-Maintenance</b>												913.73	913.73
<b>603.02 Materials</b>		100.00				621.85			57.96			720.00	1,499.81
<b>603.03 Contract Services</b>		200.00				550.00						315.00	1,065.00
<b>Total 603 Misc. Expense Source</b>	<b>\$ 0.00</b>	<b>\$ 300.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 1,171.85</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 57.96</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 1,948.73</b>	<b>\$ 3,478.54</b>
<b>604 Rents</b>	1,000.00												1,000.00
<b>Total 401.01 Production-Source of Supply O&amp;M</b>	<b>\$ 3,438.05</b>	<b>\$ 1,086.53</b>	<b>\$ -3,224.58</b>	<b>\$ 894.36</b>	<b>\$ 620.50</b>	<b>\$ -318.01</b>	<b>\$ 1,843.69</b>	<b>\$ 772.07</b>	<b>\$ -2,582.80</b>	<b>\$ 1,396.75</b>	<b>\$ 457.63</b>	<b>\$ 94.35</b>	<b>\$ 4,478.54</b>
<b>401.02 Production-Pumping O&amp;M</b>													0.00
<b>623 Purchase Power (Electric)</b>	12,929.99	10,557.80	10,176.04	9,113.69	7,352.64	6,602.95	7,267.33	8,171.16	6,890.66	4,990.15	5,763.89	8,384.30	98,200.60
<b>624 Pumping Labor &amp; Expense</b>									1,128.00			649.92	1,777.92
<b>630 Maint. Supervision &amp; Engineering</b>		1,210.00	3,570.03	1,125.00		1,698.87			1,589.31			787.18	9,980.39
<b>631 Maint. of Structures &amp; Improvements</b>			425.00	52.53		1,040.72	599.10	925.68		300.00		5,675.00	9,018.03



# Lakes Region Water Company, Inc.

## Profit and Loss

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	Jan 2019	Feb 2019	Mar 2019	Apr 2019	May 2019	Jun 2019	Jul 2019	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019	Total
633 Maint. of Pumping Equip.		99.69	1,507.66	400.00								0.00	2,007.35
<b>Total 401.02 Production-Pumping O&amp;M</b>	<b>\$ 12,929.99</b>	<b>\$ 11,867.49</b>	<b>\$ 15,678.73</b>	<b>\$ 10,691.22</b>	<b>\$ 7,352.64</b>	<b>\$ 9,342.54</b>	<b>\$ 7,866.43</b>	<b>\$ 9,096.84</b>	<b>\$ 9,607.97</b>	<b>\$ 5,290.15</b>	<b>\$ 5,763.89</b>	<b>\$ 15,496.40</b>	<b>\$ 120,984.29</b>
<b>401.03 Treatment O&amp;M</b>													0.00
641 Chemicals		320.60							320.60	206.24			847.44
642 Labor-Treatment	672.08	560.02	278.00	1,346.56	240.01	349.76	731.34	1,048.34	589.92	783.99	308.01	565.00	7,473.03
643 Misc. Expense													0.00
643.01 Materials	426.72	410.84	166.54	4,188.28	88.02	1,012.28	320.60		83.22			0.00	6,696.50
643.02 Water Tests	4,646.00	3,476.00	669.00	1,061.00	1,366.00	448.00	964.00	1,118.00	2,632.00	1,224.00	7,311.00	1,640.00	26,555.00
<b>Total 643 Misc. Expense</b>	<b>\$ 5,072.72</b>	<b>\$ 3,886.84</b>	<b>\$ 835.54</b>	<b>\$ 5,249.28</b>	<b>\$ 1,454.02</b>	<b>\$ 1,460.28</b>	<b>\$ 1,284.60</b>	<b>\$ 1,118.00</b>	<b>\$ 2,715.22</b>	<b>\$ 1,224.00</b>	<b>\$ 7,311.00</b>	<b>\$ 1,640.00</b>	<b>\$ 33,251.50</b>
652 Maint. of Water Treat. Equip.												3,295.01	3,295.01
<b>Total 401.03 Treatment O&amp;M</b>	<b>\$ 5,744.80</b>	<b>\$ 4,767.46</b>	<b>\$ 1,113.54</b>	<b>\$ 6,595.84</b>	<b>\$ 1,694.03</b>	<b>\$ 1,810.04</b>	<b>\$ 2,015.94</b>	<b>\$ 2,166.34</b>	<b>\$ 3,625.74</b>	<b>\$ 2,214.23</b>	<b>\$ 7,619.01</b>	<b>\$ 5,500.01</b>	<b>\$ 44,866.98</b>
<b>401.04 Trans/Distribution O&amp;M</b>													0.00
662 Trans. & Dist. Line Expense													0.00
662.01 Labor-T&D	6,343.00	4,194.25	1,058.34	6,442.51	5,704.50	2,587.17	4,091.19	3,503.87	2,585.02	3,822.46	4,574.45	-958.09	43,948.67
662.02 Materials	4,343.29	4,743.46	737.40	10,448.14	1,815.27	2,969.75	19.43		5,047.22	5,641.85	1,676.80	5,259.48	42,702.09
662.04 Equipment Repair/Rental	92.39	8,195.00	609.61	45.00	346.61		29.77		92.85			79.96	9,491.19
662.05 Vehicle Fuel	4,354.95	292.69	4,039.22	410.19	6,676.73	2,495.45	2,240.48	466.67	3,189.39	1,869.64	2,114.74	4,507.42	32,657.57
662.06 Vehicle Maintenance	198.57	1,294.99	5.29	816.90	1,563.30	4,204.49	982.47	534.63	495.95		1,297.88	1,062.64	12,457.11
662.07 Vehicle Registration	219.84					3,906.26						392.00	4,518.10
662.08 Telemetry-Telephone			2,672.50			2,882.50			3,162.50			3,372.50	12,090.00
662.09 Misc. Line Expense	134.78	927.94										0.00	1,062.72
<b>Total 662 Trans. &amp; Dist. Line Expense</b>	<b>\$ 15,686.82</b>	<b>\$ 19,648.33</b>	<b>\$ 9,122.36</b>	<b>\$ 18,162.74</b>	<b>\$ 16,106.41</b>	<b>\$ 19,045.62</b>	<b>\$ 7,363.34</b>	<b>\$ 4,505.17</b>	<b>\$ 14,572.93</b>	<b>\$ 11,333.95</b>	<b>\$ 9,663.87</b>	<b>\$ 13,715.91</b>	<b>\$ 158,927.45</b>
663 Meter Expenses				72.35	-72.35								0.00
665 Miscellaneous Expense	1,497.55		80.00			302.31			57.00			581.10	2,517.96
665.02 Laboratory Testing												69.00	69.00
<b>Total 665 Miscellaneous Expense</b>	<b>\$ 1,497.55</b>	<b>\$ 0.00</b>	<b>\$ 80.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 302.31</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 57.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 650.10</b>	<b>\$ 2,586.96</b>
671 Maint. of Structures & Improvements		540.00	1,322.37	151.98	63.89		80.44	165.25	42.77			0.00	2,366.70
673 Maint. of T&D Mains	2,830.00	9,383.83	3,847.87	358.99	4,234.40	8,105.06	5,059.55	5,147.66	5,161.48			10,415.17	54,544.01
675 Maint. of Services	623.75					391.23				266.15			1,281.13
676 Maint. of Meters		25.00	462.00			1,142.86		1,271.71	237.50			339.91	3,478.98
<b>Total 401.04 Trans/Distribution O&amp;M</b>	<b>\$ 20,638.12</b>	<b>\$ 29,597.16</b>	<b>\$ 14,834.60</b>	<b>\$ 18,746.06</b>	<b>\$ 20,332.35</b>	<b>\$ 28,987.08</b>	<b>\$ 12,503.33</b>	<b>\$ 11,089.79</b>	<b>\$ 20,071.68</b>	<b>\$ 11,600.10</b>	<b>\$ 9,663.87</b>	<b>\$ 25,121.09</b>	<b>\$ 223,185.23</b>
<b>401.05 Customer Accounts Expenses</b>													0.00
902 Meter Reading Expense	939.00	550.00	638.01	1,238.49	1,300.50	-148.83	527.89	527.77	651.66	2,361.67	954.04	1,425.57	10,965.77
903 Records & Collections Expense													0.00
903.01 Labor		2,295.00	2,898.75	2,263.13	2,812.50	1,915.00	2,300.00	3,106.00	2,276.00	1,012.00	628.13	3,096.25	24,602.76
903.02 Postage	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	4,800.00
<b>Total 903 Records &amp; Collections Expense</b>	<b>\$ 400.00</b>	<b>\$ 2,695.00</b>	<b>\$ 3,298.75</b>	<b>\$ 2,663.13</b>	<b>\$ 3,212.50</b>	<b>\$ 2,315.00</b>	<b>\$ 2,700.00</b>	<b>\$ 3,506.00</b>	<b>\$ 2,676.00</b>	<b>\$ 1,412.00</b>	<b>\$ 1,028.13</b>	<b>\$ 3,496.25</b>	<b>\$ 29,402.76</b>
904.01 Uncollectible Accounts	654.35				-264.46							20,464.19	20,854.08
905.01 Misc. Customer Acct Expense									51.50			1,109.02	1,160.52
<b>Total 401.05 Customer Accounts Expenses</b>	<b>\$ 1,993.35</b>	<b>\$ 3,245.00</b>	<b>\$ 3,936.76</b>	<b>\$ 3,901.62</b>	<b>\$ 4,248.54</b>	<b>\$ 2,166.17</b>	<b>\$ 3,227.89</b>	<b>\$ 4,033.77</b>	<b>\$ 3,379.16</b>	<b>\$ 3,773.67</b>	<b>\$ 1,982.17</b>	<b>\$ 26,495.03</b>	<b>\$ 62,383.13</b>
<b>401.07 Admin &amp; General Expenses</b>													0.00
920 Admin & General Salaries													0.00
920.01 Field Staff Other	10,697.75	12,995.25	17,940.50	14,586.75	18,369.25	13,603.50	12,768.45	17,219.48	12,195.37	12,681.97	16,160.66	18,031.67	177,250.60
920.01a Work Order Dist.	-10,757.00	-8,209.25	-8,309.33	-10,387.46	-10,693.50	-9,072.50	-9,758.22	-10,004.86	-7,676.83	-9,123.92	-6,420.63	-6,397.15	-106,810.65

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Total 920.01 Field Staff Other	-\$ 59.25	\$ 4,786.00	\$ 9,631.17	\$ 4,199.29	\$ 7,675.75	\$ 4,531.00	\$ 3,010.23	\$ 7,214.62	\$ 4,518.54	\$ 3,558.05	\$ 9,740.03	\$ 11,634.52	\$ 70,439.95
920.02 Administration	5,973.53	7,746.37	10,154.20	7,961.36	9,906.70	7,466.37	8,014.80	10,026.23	7,958.15	8,195.05	10,615.90	11,095.75	105,114.41
920.03 Officer	4,418.88	5,891.84	7,364.80	5,891.84	7,364.80	5,891.84	6,068.60	7,585.75	6,068.60	6,068.60	7,585.75	8,085.75	78,287.05
Total 920 Admin & General Salaries	\$ 10,333.16	\$ 18,424.21	\$ 27,150.17	\$ 18,052.49	\$ 24,947.25	\$ 17,889.21	\$ 17,093.63	\$ 24,826.60	\$ 18,545.29	\$ 17,821.70	\$ 27,941.68	\$ 30,816.02	\$ 253,841.41
921 Office Supplies and Other Expense												18,160.49	18,160.49
923 Outside Services Employed													0.00
923.01 Accounting	260.00	1,397.50	3,118.33	4,290.00	1,925.00		35.00			892.43	207.00	296.50	12,421.76
923.02 Computer Services	720.80	722.30	1,144.60	301.50	743.30	743.30	751.80	1,075.10	329.50	751.80	750.30	753.30	8,787.60
923.03 Legal	860.00			286.00	2,517.00	394.17	473.00	88.00	528.00	1,084.66	5,000.00	1,342.00	12,572.83
Total 923 Outside Services Employed	\$ 1,840.80	\$ 2,119.80	\$ 4,262.93	\$ 4,877.50	\$ 5,185.30	\$ 1,137.47	\$ 1,259.80	\$ 1,163.10	\$ 857.50	\$ 2,728.89	\$ 5,957.30	\$ 2,391.80	\$ 33,782.19
924 Insurance Expense													0.00
924.01 Property Insurance	2,263.61	2,419.14	2,263.61	7,242.93	2,424.58	2,424.58	2,424.58	2,424.58	2,424.58	2,424.58	2,424.58	2,424.58	33,585.93
924.02 Workers Compensation	400.58	400.58	400.58	1,431.49	406.42	406.42	454.42	406.42	406.42	406.42	406.42	406.42	5,932.59
Total 924 Insurance Expense	\$ 2,664.19	\$ 2,819.72	\$ 2,664.19	\$ 8,674.42	\$ 2,831.00	\$ 2,831.00	\$ 2,879.00	\$ 2,831.00	\$ 2,831.00	\$ 2,831.00	\$ 2,831.00	\$ 2,831.00	\$ 39,518.52
926 Employee Pension & Benefits	3,777.17	3,777.17	3,777.17	3,805.97	4,435.13	5,138.35	3,874.37	4,611.51	5,057.63	5,213.43	146.88	3,707.26	47,322.04
926.02 Pension	671.23	737.63	943.97	790.89	990.84	736.08	740.40	970.44	721.28	704.58	859.25	831.48	9,698.07
926.03 HRA Expense								1,050.00				920.20	1,970.20
Total 926 Employee Pension & Benefits	\$ 4,448.40	\$ 4,514.80	\$ 4,721.14	\$ 4,596.86	\$ 5,425.97	\$ 5,874.43	\$ 4,614.77	\$ 6,631.95	\$ 5,778.91	\$ 5,918.01	\$ 1,006.13	\$ 5,458.94	\$ 58,990.31
928 Regulatory Commission Expense	8,224.66	5,129.58	6,053.10	8,233.54	5,120.70	831.66	831.66	2,018.66	831.66	2,397.66	831.66	1,682.96	42,187.50
930 Miscellaneous General Expense													0.00
930.01 Bank Service Charge	87.09	110.98	87.00	83.01	101.05	120.32	90.00	89.99	73.00	106.00	100.60	91.65	1,140.69
930.02 Building Maintenance	1,066.51	851.20	1,339.13	763.50	2,651.09	997.22	1,621.19	1,149.96	2,614.42	6,270.29	778.06	1,839.32	21,941.89
930.03 Dig Safe Notifications	40.00			20.00		70.00				97.00		0.00	227.00
930.04 Heat/Electric-Admin Building		295.96		235.16			162.02	207.47	124.57	159.47	442.44	234.20	1,861.29
930.05 Membership/Dues	500.00	107.00	433.00				995.00				105.00	0.00	2,140.00
930.06 Operating Permits	475.00	475.00	475.00	475.00	475.00	475.00	475.00	475.00	475.00	475.00	475.00	475.00	5,700.00
930.07 Training/Workshops		198.00	100.00	60.00			420.00	1,180.00	140.00	559.00		1,892.63	4,549.63
930.08 Shop Supplies/Small Tools	579.10	1,739.20	2,179.84	2,799.58	2,012.80	1,899.30	1,222.91	211.87	1,617.62	874.90	1,313.05	2,245.25	18,695.42
930.09 Telephone	605.36	759.11	451.64	603.05	674.02	579.71	658.06	640.72	648.11	570.16	608.82	763.58	7,562.34
930.10 Office/Other Expense	1,950.70	1,969.87	1,914.25	2,304.12	1,438.11	895.57	884.62	2,121.83	1,001.36	903.16	939.40	-16,322.99	0.00
930.11 Reimbursements		21.47	243.84	130.48	155.11	42.73	51.89	79.99	270.45	167.50	104.40	86.83	1,354.69
930.12 Other Computer Services	591.50	88.24	724.78	106.49	106.49	728.03	106.49	106.49	728.03	106.49	106.49	728.03	4,227.55
Total 930 Miscellaneous General Expense	\$ 5,895.26	\$ 6,616.03	\$ 7,948.48	\$ 7,580.39	\$ 7,613.67	\$ 5,807.88	\$ 6,687.18	\$ 6,263.32	\$ 7,692.56	\$ 10,288.97	\$ 4,973.26	-\$ 7,966.50	\$ 69,400.50
Total 401.07 Admin & General Expenses	\$ 33,406.47	\$ 39,624.14	\$ 52,800.01	\$ 52,015.20	\$ 51,123.89	\$ 34,371.65	\$ 33,366.04	\$ 43,734.63	\$ 36,536.92	\$ 41,986.23	\$ 43,541.03	\$ 53,374.71	\$ 515,880.92
Total 401 Operating & Maintenance Expense	\$ 78,150.78	\$ 90,187.78	\$ 85,139.06	\$ 92,844.30	\$ 85,371.95	\$ 76,359.47	\$ 60,823.32	\$ 70,893.44	\$ 70,638.67	\$ 66,261.13	\$ 69,027.60	\$ 126,081.59	\$ 971,779.09
403 Depreciation Expense	-15,867.10		53,088.67			53,963.34			54,157.86			55,526.53	200,869.30
405 Amortization of CIAC	-1,461.24	-1,461.24	-1,461.24	-1,461.24	-1,461.24	-1,461.24	-1,461.24	-1,461.24	-1,461.24	-1,461.24	-1,461.24	-1,461.24	-17,534.88
406 Amort. of Utility Plant Acq.	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-1,296.38	-7,218.12
408 Taxes Other Than Income													0.00
408.11 Property Tax- Local	4,424.66	4,424.66	4,424.67	3,920.17	3,920.17	3,920.17	3,920.17	3,920.17	3,920.17	4,080.50	4,080.50	4,080.48	49,036.49
408.12 Payroll Taxes	2,143.84	2,289.13	2,892.89	2,262.40	2,786.64	2,066.34	2,062.98	2,698.03	2,035.21	1,992.23	2,480.77	2,438.23	28,148.69
408.12a PR Taxes (WO Dist.)	-318.14	-618.60	-211.35	-135.88	-825.78	-294.64	-748.81	-1,280.66	-197.47	-218.40	-41.31	-48.02	-4,939.06
Total 408.12 Payroll Taxes	\$ 1,825.70	\$ 1,670.53	\$ 2,681.54	\$ 2,126.52	\$ 1,960.86	\$ 1,771.70	\$ 1,314.17	\$ 1,417.37	\$ 1,837.74	\$ 1,773.83	\$ 2,439.46	\$ 2,390.21	\$ 23,209.63
408.13 Utilities Tax- State			6,492.90			6,927.75			6,927.75			6,927.75	27,276.15

# Lakes Region Water Company, Inc.

## Profit and Loss

January - December 2019

Docket No. DW 20-184  
Puc 1604.01(a)(1) a b Requirement

	Jan 2019	Feb 2019	Mar 2019	Apr 2019	May 2019	Jun 2019	Jul 2019	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019	Total
Total 408 Taxes Other Than Income	\$ 6,250.36	\$ 6,095.19	\$ 13,599.11	\$ 6,046.69	\$ 5,881.03	\$ 12,619.62	\$ 5,234.34	\$ 5,337.54	\$ 12,685.66	\$ 5,854.33	\$ 6,519.96	\$ 13,398.44	\$ 99,522.27
409-411 Income Taxes													0.00
409.10 Federal Income Taxes												39,715.00	39,715.00
409.11 State Business Tax												8,771.00	8,771.00
410.10 Def. Federal Income Tax												30,000.00	30,000.00
411.10 DW 18-056- Amort of EDIT												-4,238.78	-4,238.78
Total 409-411 Income Taxes	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 74,247.22	\$ 74,247.22
Total Expenses	\$ 66,534.46	\$ 94,283.39	\$ 149,827.26	\$ 96,891.41	\$ 89,253.40	\$ 140,942.85	\$ 64,058.08	\$ 74,231.40	\$ 135,482.61	\$ 70,115.88	\$ 73,547.98	\$ 266,496.16	\$ 1,321,664.88
Net Operating Income	\$ 51,884.31	\$ 5,419.36	\$ 24,017.95	\$ 22,792.44	\$ 11,545.16	\$ 24.71	\$ 34,768.87	\$ 25,346.28	\$ 20,266.55	\$ 28,564.01	\$ 23,450.61	\$ 42,030.38	\$ 242,025.31
Other Income													
415 Revenues from Contract Work	2,200.00	650.00	1,150.00	2,400.00	500.00	650.00	1,550.00	2,375.00	2,225.00		9,887.50	3,125.00	26,712.50
419 Interest and Dividend Income			3,062.42	4,593.62								0.00	7,656.04
Total Other Income	\$ 2,200.00	\$ 650.00	\$ 4,212.42	\$ 6,993.62	\$ 500.00	\$ 650.00	\$ 1,550.00	\$ 2,375.00	\$ 2,225.00	\$ 0.00	\$ 9,887.50	\$ 3,125.00	\$ 34,368.54
Other Expenses													
426 Misc. Nonutility Expense													0.00
426.02 Donations				135.00	200.00	100.00					135.00	0.00	570.00
Total 426 Misc. Nonutility Expense	\$ 0.00	\$ 0.00	\$ 0.00	\$ 135.00	\$ 200.00	\$ 100.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 135.00	\$ 0.00	\$ 570.00
427-428 Interest Expenses													0.00
427 Interest Expense	5,287.91	3,672.62	5,343.04	3,822.62	4,636.61	6,971.85	3,789.75	3,764.43	4,733.14	3,687.22	3,507.10	4,618.86	53,835.15
428 Amort. Of Debt Expense	161.53	161.53	161.53	161.53	161.53	161.53	161.53	161.53	161.53	161.53	161.53	161.53	1,938.36
Total 427-428 Interest Expenses	\$ 5,449.44	\$ 3,834.15	\$ 5,504.57	\$ 3,984.15	\$ 4,798.14	\$ 7,133.38	\$ 3,951.28	\$ 3,925.96	\$ 4,894.67	\$ 3,848.75	\$ 3,668.63	\$ 4,780.39	\$ 55,773.51
Total Other Expenses	\$ 5,449.44	\$ 3,834.15	\$ 5,504.57	\$ 4,119.15	\$ 4,998.14	\$ 7,233.38	\$ 3,951.28	\$ 3,925.96	\$ 4,894.67	\$ 3,848.75	\$ 3,803.63	\$ 4,780.39	\$ 56,343.51
Net Other Income	-\$ 3,249.44	-\$ 3,184.15	-\$ 1,292.15	\$ 2,874.47	-\$ 4,498.14	-\$ 6,583.38	-\$ 2,401.28	-\$ 1,550.96	-\$ 2,669.67	-\$ 3,848.75	\$ 6,083.87	-\$ 1,655.39	-\$ 21,974.97
Net Income	\$ 48,634.87	\$ 2,235.21	-\$ 25,310.10	\$ 25,666.91	\$ 7,047.02	-\$ 6,608.09	\$ 32,367.59	\$ 23,795.32	\$ 17,596.88	\$ 24,715.26	\$ 29,534.48	\$ 40,374.99	\$ 220,050.34

**Lakes Region Water Company, Inc**  
**Balance Sheet**  
**As of December 31, 2018**

Docket No. DW 20-187  
Puc 1604.01(a)(1) c- Requirement

	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018	Jun 2018	Jul 2018	Aug 2018	Sep 2018	Oct 2018	Nov 2018	Dec 2018
<b>ASSETS</b>												
<b>Current Assets</b>												
<b>Bank Accounts</b>												
131.01 BNH (Operating Account)	63,918.56	82,047.68	56,590.25	63,188.20	69,947.51	39,494.44	79,302.29	77,382.99	49,174.52	108,040.94	120,638.55	89,049.41
131.04 BNH (Debit Card)	47,416.80	47,416.80	46,814.80	20,025.16	19,894.25	19,350.56	1,000.00	953.20	925.62	1,000.00	1,753.91	812.18
<b>Total Bank Accounts</b>	<b>\$ 111,335.36</b>	<b>\$ 129,464.48</b>	<b>\$ 103,405.05</b>	<b>\$ 83,213.36</b>	<b>\$ 89,841.76</b>	<b>\$ 58,845.00</b>	<b>\$ 80,302.29</b>	<b>\$ 78,336.19</b>	<b>\$ 50,100.14</b>	<b>\$ 109,040.94</b>	<b>\$ 122,392.46</b>	<b>\$ 89,861.59</b>
<b>Accounts Receivable</b>												
145 Accounts Receivable (LRWS)	6,303.95	7,503.95	8,553.95	10,978.95	12,028.95	13,178.95	14,678.95	16,528.95	17,478.95	18,428.95	19,628.95	20,578.95
<b>Total Accounts Receivable</b>	<b>\$ 6,303.95</b>	<b>\$ 7,503.95</b>	<b>\$ 8,553.95</b>	<b>\$ 10,978.95</b>	<b>\$ 12,028.95</b>	<b>\$ 13,178.95</b>	<b>\$ 14,678.95</b>	<b>\$ 16,528.95</b>	<b>\$ 17,478.95</b>	<b>\$ 18,428.95</b>	<b>\$ 19,628.95</b>	<b>\$ 20,578.95</b>
<b>Other Current Assets</b>												
125 CoBank Patronage	6,060.18	6,060.18	8,250.10	8,250.10	8,250.10	8,250.10	8,250.10	8,250.10	8,250.10	8,250.10	8,250.10	8,250.10
141 Accounts Receivable	163,970.02	133,037.88	124,901.24	88,956.64	58,765.56	68,010.88	44,826.52	17,018.67	63,450.85	7,499.49	-30,389.71	172,876.12
151 Materials & Supplies-Inventory	15,260.34	17,355.03	17,355.03	17,355.03	17,355.03	17,355.03	18,040.83	18,040.83	18,040.83	18,040.83	18,040.83	18,040.83
151.01 Meters	10,309.45	10,511.37	10,511.37	10,511.37	12,751.37	13,833.05	13,833.05	15,513.05	15,513.05	15,513.05	16,633.05	16,671.37
151.01a Meter (PIS)	-9,469.45	-10,371.37	-10,791.37	-11,911.37	-13,311.37	-13,591.37	-14,291.37	-14,851.37	-15,691.37	-16,111.37	-16,531.37	-16,671.37
<b>Total 151.01 Meters</b>	<b>\$ 840.00</b>	<b>\$ 140.00</b>	<b>\$ 280.00</b>	<b>\$ 1,400.00</b>	<b>\$ 560.00</b>	<b>\$ 241.68</b>	<b>\$ 458.32</b>	<b>\$ 661.68</b>	<b>\$ 178.32</b>	<b>\$ 598.32</b>	<b>\$ 101.68</b>	<b>\$ 0.00</b>
<b>Total 151 Materials &amp; Supplies-Inventory</b>	<b>\$ 16,100.34</b>	<b>\$ 17,495.03</b>	<b>\$ 17,075.03</b>	<b>\$ 15,955.03</b>	<b>\$ 16,795.03</b>	<b>\$ 17,596.71</b>	<b>\$ 17,582.51</b>	<b>\$ 18,702.51</b>	<b>\$ 17,862.51</b>	<b>\$ 17,442.51</b>	<b>\$ 18,142.51</b>	<b>\$ 18,040.83</b>
162 Prepayments-Other	4,370.84	3,741.68	3,112.52	2,483.36	1,854.20	6,925.04	6,245.88	5,566.72	5,091.72	6,898.74	6,657.08	6,312.72
162.01 Insurance	10,346.60	9,473.59	8,600.58	7,559.17	10,194.98	12,510.11	10,967.92	10,793.39	10,618.86	11,566.33	11,391.80	11,217.27
162.02 One Call	2,169.36	2,169.36	2,169.36	2,169.36	2,169.36	2,169.36	2,169.36	1,524.51	1,524.51	1,524.51	1,524.51	1,331.25
162.03 Monitoring Systems	9,825.00	9,090.00	8,355.00	7,585.00	6,710.00	5,835.00	4,960.00	3,980.00	3,000.00	2,020.00	1,880.00	10,410.00
<b>Total 162 Prepayments-Other</b>	<b>\$ 26,711.80</b>	<b>\$ 24,474.63</b>	<b>\$ 22,237.46</b>	<b>\$ 19,796.89</b>	<b>\$ 20,928.54</b>	<b>\$ 27,439.51</b>	<b>\$ 24,343.16</b>	<b>\$ 21,864.62</b>	<b>\$ 20,235.09</b>	<b>\$ 22,009.58</b>	<b>\$ 21,453.39</b>	<b>\$ 29,271.24</b>
163 Prepaid Taxes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
163.01 NHDRA Utility Tax	3,093.19	-1,227.31	-1,031.06	-1,031.06	0.00	0.00	0.00	6,118.00	6,118.00	6,118.00	12,236.00	6,492.90
163.02 Property Taxes	6,636.32	3,318.16	0.00	-3,461.83	12,750.34	10,385.51	6,923.68	3,461.85	0.00	7,047.33	13,438.66	13,273.99
<b>Total 163 Prepaid Taxes</b>	<b>\$ 9,729.51</b>	<b>\$ 2,090.85</b>	<b>\$ 1,031.06</b>	<b>\$ 4,492.89</b>	<b>\$ 12,750.34</b>	<b>\$ 10,385.51</b>	<b>\$ 6,923.68</b>	<b>\$ 9,579.85</b>	<b>\$ 6,118.00</b>	<b>\$ 13,165.33</b>	<b>\$ 25,674.66</b>	<b>\$ 19,766.89</b>
<b>Total Other Current Assets</b>	<b>\$ 222,571.85</b>	<b>\$ 183,158.57</b>	<b>\$ 171,432.77</b>	<b>\$ 128,465.77</b>	<b>\$ 117,489.57</b>	<b>\$ 131,682.71</b>	<b>\$ 101,925.97</b>	<b>\$ 75,415.75</b>	<b>\$ 115,916.55</b>	<b>\$ 68,367.01</b>	<b>\$ 43,130.95</b>	<b>\$ 248,205.18</b>
<b>Total Current Assets</b>	<b>\$ 340,211.16</b>	<b>\$ 320,127.00</b>	<b>\$ 283,391.77</b>	<b>\$ 222,658.08</b>	<b>\$ 219,360.28</b>	<b>\$ 203,706.66</b>	<b>\$ 196,907.21</b>	<b>\$ 170,280.89</b>	<b>\$ 183,495.64</b>	<b>\$ 195,836.90</b>	<b>\$ 185,152.36</b>	<b>\$ 358,645.72</b>
<b>Fixed Assets</b>												
101 Utility Plant		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101.01 Intangible Plant		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
301 Organization Cost	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00	24,064.00
302 Franchise	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00	3,630.00
<b>Total 101.01 Intangible Plant</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>	<b>\$ 27,694.00</b>
101.02 Source/Pumping		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
303.02 Land and Land Rights	423,292.60	423,292.60	423,292.60	423,292.60	423,292.60	423,292.60	423,292.60	423,292.60	423,292.60	423,292.60	423,292.60	423,292.60
304.02 Structures & Improvements	682,036.88	682,036.88	682,036.88	682,036.88	682,036.88	682,036.88	737,020.88	737,020.88	737,020.88	737,020.88	737,020.88	890,069.47
307 Wells	716,551.75	716,551.75	716,551.75	716,551.75	716,551.75	716,551.75	716,551.75	716,551.75	716,551.75	716,551.75	716,551.75	722,206.75
310 Power Generation Equipment	4,718.16	4,718.16	4,718.16	4,718.16	4,718.16	4,718.16	4,718.16	4,718.16	4,718.16	4,718.16	4,718.16	29,616.97
311 Pumping Equipment	396,599.29	397,974.64	397,974.64	397,974.64	397,974.64	397,974.64	406,421.58	405,662.84	408,870.66	409,213.04	409,213.04	405,351.03
339.02 Other Plant & Misc. Equip.	44,944.40	44,944.40	44,944.40	44,944.40	44,944.40	44,944.40	44,944.40	49,323.66	49,427.02	49,427.02	53,749.94	64,078.09
<b>Total 101.02 Source/Pumping</b>	<b>\$ 2,268,143.08</b>	<b>\$ 2,269,518.43</b>	<b>\$ 2,269,518.43</b>	<b>\$ 2,269,518.43</b>	<b>\$ 2,269,518.43</b>	<b>\$ 2,269,518.43</b>	<b>\$ 2,332,949.37</b>	<b>\$ 2,336,569.89</b>	<b>\$ 2,339,881.07</b>	<b>\$ 2,340,223.45</b>	<b>\$ 2,344,546.37</b>	<b>\$ 2,534,614.91</b>
101.03 Treatment Plant		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
320 Water Treatment Equipment		0.00	0.00	0.00	0.00	0.00	5,197.00	5,197.00	5,197.00	5,197.00	5,197.00	5,197.00
339.03 Other Plant & Misc. Equip.	65,474.44	65,474.44	65,474.44	65,474.44	65,474.44	65,474.44	65,474.44	65,474.44	65,474.44	65,474.44	65,474.44	65,474.44

## Lakes Region Water Company, Inc

## Balance Sheet

As of December 31, 2018

Docket No. DW 20-187  
Puc 1604.01(a)(1) c- Requirement

	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018	Jun 2018	Jul 2018	Aug 2018	Sep 2018	Oct 2018	Nov 2018	Dec 2018
Total 101.03 Treatment Plant	\$ 65,474.44	\$ 65,474.44	\$ 65,474.44	\$ 65,474.44	\$ 65,474.44	\$ 65,474.44	\$ 70,671.44	\$ 70,671.44	\$ 70,671.44	\$ 70,671.44	\$ 70,671.44	\$ 70,671.44
101.04 Transmission & Distribution		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
330 Tank	514,256.21	514,256.21	514,256.21	514,256.21	514,256.21	514,256.21	514,256.21	514,256.21	516,206.21	516,206.21	516,206.21	513,973.21
331 T&D Mains	2,076,926.26	2,076,926.26	2,076,926.26	2,076,926.26	2,076,926.26	2,076,926.26	2,093,840.26	2,093,840.26	2,093,840.26	2,093,840.26	2,093,840.26	2,093,840.26
333 Services	301,720.06	301,720.06	301,720.06	301,720.06	301,720.06	301,720.06	305,297.06	305,297.06	305,297.06	305,770.26	305,770.26	307,270.26
334 Meters & Meter Installations	260,821.45	261,503.91	261,732.20	261,933.03	262,482.34	262,556.09	262,624.52	265,569.04	263,572.76	263,887.22	264,019.57	266,459.33
335 Hydrants	12,064.89	12,064.89	12,064.89	12,064.89	12,064.89	12,064.89	12,064.89	12,064.89	12,064.89	12,064.89	12,064.89	12,064.89
339.04 Other Plant & Misc. Equip.	35,967.74	35,967.74	35,967.74	35,967.74	35,967.74	35,967.74	35,967.74	39,467.64	39,467.64	39,467.64	39,467.64	39,467.64
Total 101.04 Transmission & Distribution	\$ 3,201,756.61	\$ 3,202,439.07	\$ 3,202,667.36	\$ 3,202,868.19	\$ 3,203,417.50	\$ 3,203,491.25	\$ 3,224,050.68	\$ 3,230,495.10	\$ 3,230,448.82	\$ 3,231,236.48	\$ 3,231,368.83	\$ 3,233,075.59
101.05 General Plant		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
303.05 Land and Land Rights-Admin Bld	19,959.75	19,959.75	19,959.75	19,959.75	19,959.75	19,959.75	19,959.75	19,959.75	19,959.75	19,959.75	19,959.75	19,959.75
304.05 Structures & Improvements	114,875.64	114,875.64	114,875.64	114,875.64	114,875.64	114,875.64	114,875.64	114,875.64	114,875.64	114,875.64	114,875.64	114,875.64
340 Office Furniture & Equipment	10,058.65	10,058.65	10,058.65	10,058.65	10,058.65	10,058.65	10,058.65	10,058.65	10,058.65	10,058.65	10,058.65	10,058.65
341 Transportation Equipment	344,045.24	357,288.24	357,288.24	357,288.24	357,288.24	357,288.24	357,288.24	357,288.24	357,288.24	357,288.24	357,288.24	369,288.24
343 Shop Equipment	94,983.33	99,582.33	99,582.33	99,582.33	99,582.33	99,582.33	99,582.33	99,582.33	99,582.33	99,582.33	99,582.33	99,582.33
344 Laboratory Equipment	2,329.73	2,329.73	2,329.73	2,329.73	2,329.73	2,329.73	2,329.73	2,329.73	2,329.73	2,329.73	2,329.73	2,329.73
346 Communication Equipment	499.03	499.03	499.03	499.03	499.03	499.03	499.03	499.03	499.03	499.03	499.03	499.03
347.05 Computer Equipment	87,836.95	87,836.95	87,836.95	87,836.95	87,836.95	87,836.95	87,836.95	87,836.95	87,836.95	87,836.95	87,836.95	67,945.95
Total 101.05 General Plant	\$ 674,588.32	\$ 692,430.32	\$ 692,430.32	\$ 692,430.32	\$ 692,430.32	\$ 692,430.32	\$ 692,430.32	\$ 692,430.32	\$ 692,430.32	\$ 692,430.32	\$ 692,430.32	\$ 684,539.32
Total 101 Utility Plant	\$ 6,237,656.45	\$ 6,257,556.26	\$ 6,257,784.55	\$ 6,257,985.38	\$ 6,258,534.69	\$ 6,258,608.44	\$ 6,347,795.81	\$ 6,357,860.75	\$ 6,361,125.65	\$ 6,362,255.69	\$ 6,366,710.96	\$ 6,550,595.26
105 Construction Work In Process	43,803.03	49,622.62	58,823.34	94,753.09	112,920.47	162,765.84	238,221.03	246,268.81	265,491.13	296,481.47	335,145.18	62,010.85
108 Accumulated Depreciation	-1,978,933.85	-1,930,254.35	-1,929,988.35	-1,944,553.51	-1,959,106.41	-1,974,571.54	-2,050,539.59	-2,063,828.09	-2,076,166.71	-2,091,509.79	-2,106,889.29	-2,060,072.01
114 Acquisition Adjustment	-276,595.74	-276,595.74	-276,595.74	-276,595.74	-276,595.74	-276,595.74	-302,014.74	-302,014.74	-276,688.88	-276,688.88	-276,688.88	-276,688.88
115 Accum. Amort. Acquisition	190,470.34	191,008.68	191,547.02	192,085.36	192,623.70	193,162.04	193,700.38	194,238.72	194,777.06	195,315.40	195,853.74	197,147.08
Total Fixed Assets	\$ 4,216,400.23	\$ 4,291,337.47	\$ 4,301,570.82	\$ 4,323,674.58	\$ 4,328,376.71	\$ 4,363,369.04	\$ 4,427,162.89	\$ 4,432,525.45	\$ 4,468,538.25	\$ 4,485,853.89	\$ 4,514,131.71	\$ 4,472,992.30
Other Assets												
181 Unamort Debt-Def. Debt		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
181.01 Cobank Refinance	4,606.55	4,573.22	4,539.89	4,506.56	4,473.23	4,439.90	4,406.57	4,373.24	4,339.91	4,306.58	4,273.25	4,239.92
181.02 Cobank (Indian Mound)	11,459.18	11,382.01	11,304.84	11,227.67	11,150.50	11,073.33	10,996.16	10,918.99	10,841.82	10,764.65	10,687.48	10,610.31
181.03 Cobank (Step 2)	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19	3,140.19
181.04 Ford Motor Credit	1,610.29	1,605.65	1,601.01	1,596.37	1,591.73	1,587.09	1,582.45	1,577.81	1,573.17	1,568.53	1,563.89	1,559.25
Total 181 Unamort Debt-Def. Debt	\$ 20,816.21	\$ 20,701.07	\$ 20,585.93	\$ 20,470.79	\$ 20,355.65	\$ 20,240.51	\$ 20,125.37	\$ 20,010.23	\$ 19,895.09	\$ 19,779.95	\$ 19,664.81	\$ 19,549.67
186 Misc. Deferred Debts		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
186.03 Def. Debt- DW 07-105	38,258.59	37,426.93	36,595.27	35,763.61	34,931.95	34,100.29	34,065.80	33,234.14	32,402.48	31,570.82	30,739.16	29,907.50
186.04 Def. Debt- Mt. Roberts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
186.06 Def. Debt- DW 15-209 RC Expense	80,035.94	75,764.66	70,569.86	65,907.86	61,618.82	55,536.02	50,865.14	46,576.10	41,381.30	35,831.30	31,542.26	26,338.58
186.07 Def. Debt- Acquisition Exp.	43,697.27	44,576.03	46,521.03	46,731.20	46,771.20	47,619.19	48,560.69	49,717.19	51,079.06	51,079.06	52,142.18	52,901.56
186.08 Def. Debt- DW 15-209 Step 2	1,434.39	1,468.14	1,673.14	1,943.14	1,943.14	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51	2,144.51
186.09 Def. Debt- IR 19-005 ROE Petition	7,942.37	12,251.48	12,332.17	16,422.33	18,417.33	20,068.71	21,110.58	21,228.71	22,036.28	25,452.53	27,175.66	36,542.34
186.10 Def. Debt- WP Dry Well	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86	16,580.86
Total 186 Misc. Deferred Debts	\$ 187,949.42	\$ 188,068.10	\$ 184,272.33	\$ 183,349.00	\$ 180,263.30	\$ 176,049.58	\$ 173,327.58	\$ 169,481.51	\$ 165,624.49	\$ 162,659.08	\$ 160,324.63	\$ 164,415.35
Total Other Assets	\$ 208,765.63	\$ 208,769.17	\$ 204,858.26	\$ 203,819.79	\$ 200,618.95	\$ 196,290.09	\$ 193,452.95	\$ 189,491.74	\$ 185,519.58	\$ 182,439.03	\$ 179,989.44	\$ 183,965.02
TOTAL ASSETS	\$ 4,765,377.02	\$ 4,820,233.64	\$ 4,789,820.85	\$ 4,750,152.45	\$ 4,748,355.94	\$ 4,763,365.79	\$ 4,817,523.05	\$ 4,792,298.08	\$ 4,837,553.47	\$ 4,864,129.82	\$ 4,879,273.51	\$ 5,015,603.04
LIABILITIES AND EQUITY												
Liabilities												
Current Liabilities												
Accounts Payable												
231 Accounts Payable (A/P)	99,039.96	123,672.30	76,235.41	52,700.18	69,502.13	84,965.75	53,994.42	38,121.59	53,399.12	69,988.22	102,663.29	100,640.36

## Lakes Region Water Company, Inc

## Balance Sheet

As of December 31, 2018

Docket No. DW 20-187  
Puc 1604.01(a)(1) c- Requirement

	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018	Jun 2018	Jul 2018	Aug 2018	Sep 2018	Oct 2018	Nov 2018	Dec 2018
Total Accounts Payable	\$ 99,039.96	\$ 123,672.30	\$ 76,235.41	\$ 52,700.18	\$ 69,502.13	\$ 84,965.75	\$ 53,994.42	\$ 38,121.59	\$ 53,399.12	\$ 69,988.22	\$ 102,663.29	\$ 100,640.36
Credit Cards												
231a Amex	747.40	310.90	532.82	1,032.25	1,280.75	505.70	308.54	897.94	2,961.60	4,692.55	198.97	147.87
Total Credit Cards	\$ 747.40	\$ 310.90	\$ 532.82	\$ 1,032.25	\$ 1,280.75	\$ 505.70	\$ 308.54	\$ 897.94	\$ 2,961.60	\$ 4,692.55	\$ 198.97	\$ 147.87
Other Current Liabilities												
232 Short Term Notes Payable		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
232.01 Health/Dental Payable	-492.22	-642.89	0.03	-150.64	-301.31	0.06	-222.93	108.01	-60.71	-229.43	108.16	0.00
232.02 Retirement Payable	0.00	-325.79	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.00
232.03 North Star Leasing (deleted)		0.00	0.00	0.00	0.00	0.00	20,208.32	20,208.32	18,187.48	16,166.64	14,145.80	12,124.96
Total 232 Short Term Notes Payable	-\$ 492.22	-\$ 968.68	\$ 0.48	-\$ 150.19	-\$ 300.86	\$ 0.51	\$ 19,985.84	\$ 20,316.78	\$ 18,127.22	\$ 15,937.66	\$ 14,254.41	\$ 12,124.96
236 Accrued Taxes		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
236.01 Accur. Payroll Taxes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
236.01a 941 PR Taxes	0.00	0.00	1,680.14	1,792.51	0.00	1,537.84	1,723.16	1,522.39	0.00	0.00	1,551.51	1,476.38
236.01b 940 PR Taxes	162.93	275.53	294.00	294.00	294.00	294.00	297.67	315.80	330.25	336.00	336.00	336.00
236.01c Accr. NH UC	258.73	530.79	792.89	83.61	128.45	131.67	-21.62	8.61	26.64	-8.26	17.72	0.00
Total 236.01 Accur. Payroll Taxes	\$ 421.66	\$ 806.32	\$ 2,767.03	\$ 2,170.12	\$ 422.45	\$ 1,963.51	\$ 1,999.21	\$ 1,846.80	\$ 356.89	\$ 327.74	\$ 1,905.23	\$ 1,812.38
236.02 Accr. Federal Income Taxes	4,793.00	4,793.00	4,793.00	-8,800.00	-8,800.00	-17,600.00	-17,600.00	-17,600.00	-26,400.00	-26,400.00	-26,400.00	-13,904.00
236.03 Accr. NHBPT	-12,438.00	-12,438.00	-12,438.00	-12,438.00	-12,438.00	-12,438.00	-12,438.00	-12,438.00	-12,438.00	-12,438.00	-12,438.00	-9,588.00
Accr. Payroll Taxes (deleted)		0.00	0.00	0.00	-4,421.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 236 Accrued Taxes	-\$ 7,223.34	-\$ 6,838.68	-\$ 4,877.97	-\$ 19,067.88	-\$ 25,236.85	-\$ 28,074.49	-\$ 28,038.79	-\$ 28,191.20	-\$ 38,481.11	-\$ 38,510.26	-\$ 36,932.77	-\$ 21,679.62
241 Accrued Payroll	0.00	-4,838.19	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,625.31
271 272 Contribution in Aid of Constr.		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
271 CIAC	896,877.64	896,877.64	896,877.64	896,877.64	896,877.64	896,877.64	899,677.64	899,677.64	899,677.64	899,677.64	899,677.64	899,677.64
272 Accum. Amort of CIAC	-305,374.91	-306,833.82	-308,292.73	-309,751.64	-311,210.55	-312,669.46	-315,569.37	-317,028.28	-318,487.19	-319,946.10	-321,405.01	-322,891.92
Total 271 272 Contribution in Aid of Constr.	\$ 591,502.73	\$ 590,043.82	\$ 588,584.91	\$ 587,126.00	\$ 585,667.09	\$ 584,208.18	\$ 584,108.27	\$ 582,649.36	\$ 581,190.45	\$ 579,731.54	\$ 578,272.63	\$ 576,785.72
282 Accum Defer Income Taxes		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
282.01 Accum Def Income Taxes-Lib Depr	204,999.74	204,999.74	204,999.74	204,999.74	204,999.74	204,999.74	204,999.74	204,999.74	204,999.74	204,999.74	204,999.74	329,999.74
Total 282 Accum Defer Income Taxes	\$ 204,999.74	\$ 204,999.74	\$ 204,999.74	\$ 204,999.74	\$ 204,999.74	\$ 204,999.74	\$ 204,999.74	\$ 204,999.74	\$ 204,999.74	\$ 204,999.74	\$ 204,999.74	\$ 329,999.74
Total Other Current Liabilities	\$ 788,786.91	\$ 782,398.01	\$ 788,707.16	\$ 772,907.67	\$ 765,129.12	\$ 761,133.94	\$ 781,055.06	\$ 779,774.68	\$ 765,836.30	\$ 762,158.68	\$ 760,594.01	\$ 902,856.11
Total Current Liabilities	\$ 888,574.27	\$ 906,381.21	\$ 865,475.39	\$ 826,640.10	\$ 835,912.00	\$ 846,605.39	\$ 835,358.02	\$ 818,794.21	\$ 822,197.02	\$ 836,839.45	\$ 863,456.27	\$ 1,003,644.34
Long-Term Liabilities												
221 Long Term Debt-Bonds		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
221.01 CoBank T01 (15yr Note)	374,967.48	370,098.89	367,691.30	365,257.17	362,840.57	360,397.71	357,972.08	355,541.93	353,085.93	350,646.70	348,181.89	345,733.53
221.01a CoBank S01 (LOC)	10,000.00	5,000.00	0.00	0.00	0.00	0.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
221.02 CoBank T02 (5 Yr Note) (deleted)	93,907.94	83,001.48	77,540.98	72,065.67	66,584.83	61,089.80	55,588.55	50,077.06	44,552.32	39,020.31	33,475.67	27,923.05
221.03 CoBank T03 (15yr Note)	111,554.45	110,297.09	109,679.60	109,051.59	108,430.94	107,799.87	107,176.05	106,550.65	105,914.97	105,286.38	104,647.60	104,015.80
221.04 CoBank T04 DS	133,530.47	132,758.90	132,393.17	132,011.55	131,643.26	131,259.16	130,888.29	130,516.15	130,128.31	129,753.57	129,363.20	128,985.83
221.05 Cobank T05 (20yr Note) Stp2	263,564.21	262,060.60	261,348.55	260,605.08	259,888.03	259,139.71	258,417.62	257,693.05	256,937.43	256,207.77	255,447.21	254,712.43
Total 221 Long Term Debt-Bonds	\$ 987,524.55	\$ 963,216.96	\$ 948,653.60	\$ 938,991.06	\$ 929,387.63	\$ 919,686.25	\$ 960,042.59	\$ 950,378.84	\$ 940,618.96	\$ 930,914.73	\$ 921,115.57	\$ 911,370.64
224 Other Long Term Debt		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
224.02 Ford 2013 F250 9888 (deleted)	4,875.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
224.03 Ford 2013 F250 8051 (deleted)	3,496.63	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
224.04 Ford 2014 F150 6505 (deleted)	11,094.47	10,476.70	10,030.86	9,466.25	8,848.48	8,230.71	7,612.94	6,995.17	6,594.91	5,977.14	5,359.37	4,835.10
224.05 Ford 2016 F150 8576	27,755.60	27,061.71	26,367.82	25,673.93	24,980.04	24,286.15	23,592.26	22,898.37	22,204.48	21,510.59	20,816.70	20,122.81
224.06 Cat 2014 Excavator 03/27/14 (deleted)	4,086.72	2,981.67	1,875.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
224.07 Ford 2017 F550 0334	49,359.06	48,395.59	47,962.58	47,175.91	46,212.44	45,248.97	44,285.50	43,322.03	43,187.65	42,224.18	41,260.71	40,755.79
224.08 Ford 2018 F250 2428		44,596.78	44,089.45	43,235.06	42,380.67	41,526.28	40,671.89	39,817.50	39,997.32	39,142.93	38,288.54	37,434.15
224.09 Ford 2018 F250 2159		38,595.27	38,156.21	37,416.80	36,677.39	35,937.98	35,198.57	34,459.16	34,614.79	33,875.38	33,135.97	32,807.00

# Lakes Region Water Company, Inc

## Balance Sheet

As of December 31, 2018

Docket No. DW 20-187  
Puc 1604.01(a)(1) c- Requirement

	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018	Jun 2018	Jul 2018	Aug 2018	Sep 2018	Oct 2018	Nov 2018	Dec 2018
Total 224 Other Long Term Debt	\$ 100,667.73	\$ 172,107.72	\$ 168,482.22	\$ 162,967.95	\$ 159,099.02	\$ 155,230.09	\$ 151,361.16	\$ 147,492.23	\$ 146,599.15	\$ 142,730.22	\$ 138,861.29	\$ 135,954.85
Total Long-Term Liabilities	\$ 1,088,192.28	\$ 1,135,324.68	\$ 1,117,135.82	\$ 1,101,959.01	\$ 1,088,486.65	\$ 1,074,916.34	\$ 1,111,403.75	\$ 1,097,871.07	\$ 1,087,218.11	\$ 1,073,644.95	\$ 1,059,976.86	\$ 1,047,325.49
Total Liabilities	\$ 1,976,766.55	\$ 2,041,705.89	\$ 1,982,611.21	\$ 1,928,599.11	\$ 1,924,398.65	\$ 1,921,521.73	\$ 1,946,761.77	\$ 1,916,665.28	\$ 1,909,415.13	\$ 1,910,484.40	\$ 1,923,433.13	\$ 2,050,969.83
Equity												
201 Common Stock	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
211 Other Paid in Capital	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69	1,426,321.69
213 Capital Stock	-1,683.18	-1,529.76	-1,376.34	-1,222.92	-1,069.50	-916.08	-762.66	-609.24	-455.82	-302.40	-148.98	4.44
217 Retained Earnings	789,952.90	789,952.90	789,952.90	789,952.90	789,952.90	789,952.90	789,952.90	789,952.90	789,952.90	789,952.90	789,952.90	789,952.90
217.01 Inter-Div Profit Distribution	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60	597,043.60
438 Dividends Declared-Common Stock	-52,500.00	-55,000.00	-57,500.00	-60,000.00	-62,500.00	-65,000.00	-67,500.00	-70,000.00	-72,500.00	-75,000.00	-77,500.00	-80,000.00
Net Income	19,475.46	11,739.32	42,767.79	59,458.07	64,208.60	84,441.95	115,705.75	122,923.85	177,775.97	205,629.63	210,171.17	221,310.58
Total Equity	\$ 2,788,610.47	\$ 2,778,527.75	\$ 2,807,209.64	\$ 2,821,553.34	\$ 2,823,957.29	\$ 2,841,844.06	\$ 2,870,761.28	\$ 2,875,632.80	\$ 2,928,138.34	\$ 2,953,645.42	\$ 2,955,840.38	\$ 2,964,633.21
TOTAL LIABILITIES AND EQUITY	\$ 4,765,377.02	\$ 4,820,233.64	\$ 4,789,820.85	\$ 4,750,152.45	\$ 4,748,355.94	\$ 4,763,365.79	\$ 4,817,523.05	\$ 4,792,298.08	\$ 4,837,553.47	\$ 4,864,129.82	\$ 4,879,273.51	\$ 5,015,603.04

# Lakes Region Water Company, Inc.

## Profit and Loss

January - December 2018

Docket No. DW 20-187  
Puc 1604.01(a)(1) c Requirement

	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018	Jun 2018	Jul 2018	Aug 2018	Sep 2018	Oct 2018	Nov 2018	Dec 2018	Total
<b>Income</b>													
<b>400 Operating Revenue</b>													0.00
<b>460 Unmetered Sales</b>	68,240.29	37,915.50	160.93	68,365.52	38,231.52	457.72	69,275.30	39,075.50	6,467.30	69,961.50	39,114.58	8,127.34	445,393.00
<b>461 Metered Sales</b>													0.00
<b>461.01 Base Charge</b>	35,013.50	38,635.60	85,627.05	35,102.29	39,260.10	85,685.08	35,662.39	39,591.10	87,801.58	35,753.09	39,972.93	50,803.73	608,908.44
<b>461.02 Usage Charge</b>	3,732.75	11,264.61	22,615.12	3,107.86	12,171.53	30,395.61	9,486.83	19,142.38	38,665.82	8,688.10	13,804.74	23,496.34	196,571.69
<b>461.03 POASI</b>												247,469.24	247,469.24
<b>Total 461 Metered Sales</b>	<b>\$ 38,746.25</b>	<b>\$ 49,900.21</b>	<b>\$ 108,242.17</b>	<b>\$ 38,210.15</b>	<b>\$ 51,431.63</b>	<b>\$ 116,080.69</b>	<b>\$ 45,149.22</b>	<b>\$ 58,733.48</b>	<b>\$ 126,467.40</b>	<b>\$ 44,441.19</b>	<b>\$ 53,777.67</b>	<b>\$ 321,769.31</b>	<b>\$ 1,052,949.37</b>
<b>471 Miscellaneous Service Revenue</b>													0.00
<b>471.01 Disconnect/Reconnect</b>	807.50	150.00	265.00	825.00	2,450.00	540.00	760.00	190.00	307.50	1,680.00	1,295.00	655.00	9,925.00
<b>471.02 House Transfers</b>	75.00	75.00	230.00	62.50	570.00	612.50	245.00	325.00	685.00	410.00	665.00	312.50	4,267.50
<b>471.03 Misc. Customer Fees</b>	1,450.00	497.50	400.00	135.00	380.00		190.00					190.00	3,242.50
<b>471.04 NSF Customer Charge</b>	12.00	12.00	36.00	39.00		12.00					12.00	0.00	123.00
<b>471.05 Customer Finance Charge</b>	457.21	690.43	483.63	386.96	539.77	464.48	364.10	616.19	1,331.37	142.88	652.53	568.46	6,698.01
<b>Total 471 Miscellaneous Service Revenue</b>	<b>\$ 2,801.71</b>	<b>\$ 1,424.93</b>	<b>\$ 1,414.63</b>	<b>\$ 1,448.46</b>	<b>\$ 3,939.77</b>	<b>\$ 1,628.98</b>	<b>\$ 1,559.10</b>	<b>\$ 1,131.19</b>	<b>\$ 2,323.87</b>	<b>\$ 2,232.88</b>	<b>\$ 2,624.53</b>	<b>\$ 1,725.96</b>	<b>\$ 24,256.01</b>
<b>474 Other Water Revenue</b>													0.00
<b>474.01 Rate Case Expense Surcharge</b>	7,325.52	5,631.70	6,875.31	7,341.73	5,700.60	6,863.06	7,322.18	5,659.09	6,886.13	7,332.42	5,693.18	6,918.36	79,549.28
<b>Total 474 Other Water Revenue</b>	<b>\$ 7,325.52</b>	<b>\$ 5,631.70</b>	<b>\$ 6,875.31</b>	<b>\$ 7,341.73</b>	<b>\$ 5,700.60</b>	<b>\$ 6,863.06</b>	<b>\$ 7,322.18</b>	<b>\$ 5,659.09</b>	<b>\$ 6,886.13</b>	<b>\$ 7,332.42</b>	<b>\$ 5,693.18</b>	<b>\$ 6,918.36</b>	<b>\$ 79,549.28</b>
<b>Total 400 Operating Revenue</b>	<b>\$ 117,113.77</b>	<b>\$ 94,872.34</b>	<b>\$ 116,693.04</b>	<b>\$ 115,365.86</b>	<b>\$ 99,303.52</b>	<b>\$ 125,030.45</b>	<b>\$ 123,305.80</b>	<b>\$ 104,599.26</b>	<b>\$ 142,144.70</b>	<b>\$ 123,967.99</b>	<b>\$ 101,209.96</b>	<b>\$ 338,540.97</b>	<b>\$ 1,602,147.66</b>
<b>Total Income</b>	<b>\$ 117,113.77</b>	<b>\$ 94,872.34</b>	<b>\$ 116,693.04</b>	<b>\$ 115,365.86</b>	<b>\$ 99,303.52</b>	<b>\$ 125,030.45</b>	<b>\$ 123,305.80</b>	<b>\$ 104,599.26</b>	<b>\$ 142,144.70</b>	<b>\$ 123,967.99</b>	<b>\$ 101,209.96</b>	<b>\$ 338,540.97</b>	<b>\$ 1,602,147.66</b>
<b>Gross Profit</b>	<b>\$ 117,113.77</b>	<b>\$ 94,872.34</b>	<b>\$ 116,693.04</b>	<b>\$ 115,365.86</b>	<b>\$ 99,303.52</b>	<b>\$ 125,030.45</b>	<b>\$ 123,305.80</b>	<b>\$ 104,599.26</b>	<b>\$ 142,144.70</b>	<b>\$ 123,967.99</b>	<b>\$ 101,209.96</b>	<b>\$ 338,540.97</b>	<b>\$ 1,602,147.66</b>
<b>Expenses</b>													
<b>401 Operating &amp; Maintenance Expense</b>													0.00
<b>401.01 Production-Source of Supply O&amp;M</b>													0.00
<b>601 Operations Labor &amp; Expense</b>													0.00
<b>601.01 Labor-Source other</b>	2,308.52	1,039.00	1,434.01	1,017.51	1,588.59	1,648.50	736.18	1,390.02	1,819.01	-6,530.00	-6,451.34	0.00	0.00
<b>Total 601 Operations Labor &amp; Expense</b>	<b>\$ 2,308.52</b>	<b>\$ 1,039.00</b>	<b>\$ 1,434.01</b>	<b>\$ 1,017.51</b>	<b>\$ 1,588.59</b>	<b>\$ 1,648.50</b>	<b>\$ 736.18</b>	<b>\$ 1,390.02</b>	<b>\$ 1,819.01</b>	<b>\$ 6,530.00</b>	<b>\$ 6,451.34</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>
<b>603 Misc. Expense Source</b>													0.00
<b>603.02 Materials</b>		2,503.94		300.00	69.65							0.00	2,873.59
<b>603.03 Contract Services</b>					225.00							520.00	745.00
<b>Total 603 Misc. Expense Source</b>	<b>\$ 0.00</b>	<b>\$ 2,503.94</b>	<b>\$ 0.00</b>	<b>\$ 300.00</b>	<b>\$ 294.65</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 520.00</b>	<b>\$ 3,618.59</b>
<b>604 Rents</b>	1,000.00												1,000.00
<b>Total 401.01 Production-Source of Supply O&amp;M</b>	<b>\$ 3,308.52</b>	<b>\$ 3,542.94</b>	<b>\$ 1,434.01</b>	<b>\$ 1,317.51</b>	<b>\$ 1,883.24</b>	<b>\$ 1,648.50</b>	<b>\$ 736.18</b>	<b>\$ 1,390.02</b>	<b>\$ 1,819.01</b>	<b>\$ 6,530.00</b>	<b>\$ 6,451.34</b>	<b>\$ 520.00</b>	<b>\$ 4,618.59</b>
<b>401.02 Production-Pumping O&amp;M</b>													0.00
<b>623 Purchase Power (Electric)</b>	9,420.55	9,504.02	8,521.25	8,483.21	5,921.03	6,792.25	8,225.52	8,090.96	8,192.70	6,161.12	8,477.73	7,316.47	95,106.81
<b>630 Maint. Supervision &amp; Engineering</b>										4,778.51	6,765.28	113.00	11,656.79
<b>631 Maint. of Structures &amp; Improvements</b>		450.00			196.24	129.22	3,290.51	916.42	330.42	1,972.47	45.00	30.00	7,360.28
<b>633 Maint. of Pumping Equipmt.</b>										3,045.00	774.00	0.00	3,819.00
<b>Total 401.02 Production-Pumping O&amp;M</b>	<b>\$ 9,420.55</b>	<b>\$ 9,954.02</b>	<b>\$ 8,521.25</b>	<b>\$ 8,483.21</b>	<b>\$ 6,117.27</b>	<b>\$ 6,921.47</b>	<b>\$ 11,516.03</b>	<b>\$ 9,007.38</b>	<b>\$ 8,523.12</b>	<b>\$ 15,957.10</b>	<b>\$ 16,062.01</b>	<b>\$ 7,459.47</b>	<b>\$ 117,942.88</b>
<b>401.03 Treatment O&amp;M</b>													0.00



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642 Labor-Treatment	288.75	606.42	307.50	600.00	265.97	312.01	783.66	690.99	394.68	772.51	495.98	431.99	5,950.46
643 Misc. Expense													0.00
643.01 Materials	1,072.46	1,741.70	126.65		192.61	720.28	225.10	383.11	317.77	967.50		0.00	5,747.18
643.02 Water Tests	243.00	2,819.00	780.00	642.00	572.00	500.00	266.00	2,759.00	972.00	676.00	496.00	710.00	11,435.00
Total 643 Misc. Expense	\$ 1,315.46	\$ 4,560.70	\$ 906.65	\$ 642.00	\$ 764.61	\$ 1,220.28	\$ 491.10	\$ 3,142.11	\$ 1,289.77	\$ 1,643.50	\$ 496.00	\$ 710.00	\$ 17,182.18
Total 401.03 Treatment O&M	\$ 1,604.21	\$ 5,167.12	\$ 1,214.15	\$ 1,242.00	\$ 1,030.58	\$ 1,532.29	\$ 1,274.76	\$ 3,833.10	\$ 1,684.45	\$ 2,416.01	\$ 991.98	\$ 1,141.99	\$ 23,132.64
401.04 Trans/Distribution O&M													0.00
662 Trans. & Dist. Line Expense													0.00
662.01 Labor-T&D	4,763.83	2,659.37	1,651.25	5,250.56	4,047.50	5,680.22	5,287.22	4,602.29	4,844.50	-2,425.51	1,727.00	1,295.50	39,383.73
662.02 Materials	419.49	606.10	425.64	639.94	2,562.38	3,793.31	5,269.22	537.19	1,083.64	1,080.71		-38.32	16,379.30
662.03 Contract Services		538.32				95.54						0.00	633.86
662.04 Equipment Repair/Rental	60.60	760.68	1,224.65	384.57	23.98					4,650.68		8,889.84	15,995.00
662.05 Vehicle Fuel	193.63	1,828.85	4,062.50	286.22	2,310.07	2,428.56	2,519.52	4,265.81	2,399.96	2,759.04	2,082.91	300.75	25,437.82
662.06 Vehicle Maintenance	1,885.90	632.04	634.80	89.35	108.06	687.90	1,304.87	46.80	162.95	1,498.56	47.99	3,421.63	10,520.85
662.07 Vehicle Registration		450.20				3,705.60						0.00	4,155.80
662.08 Telemetry-Telephone	735.00	735.00	735.00	770.00	875.00	875.00	875.00	980.00	980.00	980.00	980.00	1,880.00	11,400.00
662.09 Misc. Line Expense				160.42								19.32	179.74
Total 662 Trans. & Dist. Line Expense	\$ 8,058.45	\$ 8,210.56	\$ 8,733.84	\$ 7,581.06	\$ 9,926.99	\$ 17,266.13	\$ 15,255.83	\$ 10,432.09	\$ 9,471.05	\$ 8,543.48	\$ 4,837.90	\$ 15,768.72	\$ 124,086.10
665 Miscellaneous Expense										514.00	56.00		570.00
671 Maint. of Structures & Improvements										100.00		22.40	122.40
673 Maint. of T&D Mains	1,825.00	350.00		1,250.00	982.59	608.45	204.75	1,267.60	799.01	7,792.00	4,619.08	3,695.80	23,394.28
675 Maint. of Services	400.00							2,711.41		111.00	3,643.75	2,595.52	9,461.68
676 Maint. of Meters									325.00	310.50	82.00	45.00	762.50
678 Maint. of Misc. Equip.		400.00	6,000.00						105.66			150.00	6,655.66
Total 401.04 Trans/Distribution O&M	\$ 10,283.45	\$ 8,960.56	\$ 14,733.84	\$ 8,831.06	\$ 10,909.58	\$ 17,874.58	\$ 15,460.58	\$ 14,411.10	\$ 10,700.72	\$ 17,370.98	\$ 13,238.73	\$ 22,277.44	\$ 165,052.62
401.05 Customer Accounts Expenses													0.00
902 Meter Reading Expense	1,205.22	578.21	712.00	1,797.42	1,151.00	1,421.27	629.00	705.51	728.70	550.01	858.00	1,307.01	11,643.35
903 Records & Collections Expense													0.00
903.01 Labor	2,069.39	2,924.69	3,753.75	2,826.26	3,320.63		611.25	3,022.51	2,407.50	2,162.50	2,888.00	2,170.00	28,156.48
903.02 Postage	376.75	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	425.95	400.00	400.00	4,802.70
903.03 Supplies & Materials		26.50								1,191.48		0.00	1,217.98
Total 903 Records & Collections Expense	\$ 2,446.14	\$ 3,351.19	\$ 4,153.75	\$ 3,226.26	\$ 3,720.63	\$ 400.00	\$ 1,011.25	\$ 3,422.51	\$ 2,807.50	\$ 3,779.93	\$ 3,288.00	\$ 2,570.00	\$ 34,177.16
904.01 Uncollectible Accounts												2,543.59	2,543.59
905.01 Misc. Customer Acct Expense								1,358.80				193.26	1,552.06
Total 401.05 Customer Accounts Expenses	\$ 3,651.36	\$ 3,929.40	\$ 4,865.75	\$ 5,023.68	\$ 4,871.63	\$ 1,821.27	\$ 1,640.25	\$ 5,486.82	\$ 3,536.20	\$ 4,329.94	\$ 4,146.00	\$ 6,613.86	\$ 49,916.16
401.07 Admin & General Expenses													0.00
920 Admin & General Salaries										0.00			0.00
920.01 Field Staff Other	9,499.75	10,472.00	12,450.75	11,243.00	11,342.25	15,246.38	13,423.75	13,665.75	13,811.25	13,229.38	14,189.38	15,612.00	154,185.64
920.01a Work Order Dist.	-8,868.32	-5,247.50	-5,587.23	-9,322.00	-8,203.50	-9,117.00	-8,845.56	-8,599.00	-10,208.22	-10,773.25	-6,220.46	-4,608.02	-95,600.06
Total 920.01 Field Staff Other	\$ 631.43	\$ 5,224.50	\$ 6,863.52	\$ 1,921.00	\$ 3,138.75	\$ 6,129.38	\$ 4,578.19	\$ 5,066.75	\$ 3,603.03	\$ 2,456.13	\$ 7,968.92	\$ 11,003.98	\$ 58,585.58
920.02 Administration	5,886.03	7,916.36	10,066.71	8,021.36	8,141.36	10,226.71	7,833.86	9,906.70	7,681.37	7,941.37	9,831.72	10,721.71	104,175.26
920.03 Officer	4,418.88	5,891.84	7,364.80	5,891.84	5,891.84	7,364.80	5,891.84	7,364.80	5,891.84	5,891.84	7,364.80	7,864.80	77,093.92

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Total 920 Admin & General Salaries	\$ 10,936.34	\$ 19,032.70	\$ 24,295.03	\$ 15,834.20	\$ 17,171.95	\$ 23,720.89	\$ 18,303.89	\$ 22,338.25	\$ 17,176.24	\$ 16,289.34	\$ 25,165.44	\$ 29,590.49	\$ 239,854.76
923 Outside Services Employed													0.00
923.01 Accounting	405.01	940.00	4,846.63	33.75	5,890.00	336.75	385.00	270.00	590.63	690.06		1,486.25	15,874.08
923.02 Computer Services	884.50	884.50	904.21	904.21	904.21	904.21	1,414.21	994.21	1,221.71	476.65	739.80	739.80	10,972.22
923.03 Legal	1,840.98	4,370.26	166.20	10,636.72	1,940.00	4,426.92	3,080.00	224.86	99.93	223.12	1,247.84	3,746.98	32,003.81
Total 923 Outside Services Employed	\$ 3,130.49	\$ 6,194.76	\$ 5,917.04	\$ 11,574.68	\$ 8,734.21	\$ 5,667.88	\$ 4,879.21	\$ 1,489.07	\$ 1,912.27	\$ 1,389.83	\$ 1,987.64	\$ 5,973.03	\$ 58,850.11
924 Insurance Expense													0.00
924.01 Property Insurance	2,047.99	2,047.99	2,047.99	2,047.99	2,263.61	2,263.61	2,263.61	2,263.61	2,263.61	2,412.96	2,263.61	2,263.61	26,450.19
924.02 Workers Compensation	567.42	567.42	567.42	567.42	400.58	400.58	400.58	-82.42	400.58	400.58	400.58	400.58	4,991.32
Total 924 Insurance Expense	\$ 2,615.41	\$ 2,615.41	\$ 2,615.41	\$ 2,615.41	\$ 2,664.19	\$ 2,664.19	\$ 2,664.19	\$ 2,181.19	\$ 2,664.19	\$ 2,813.54	\$ 2,664.19	\$ 2,664.19	\$ 31,441.51
926 Employee Pension & Benefits	4,180.23	4,010.79	3,841.35	4,010.79	4,010.79	4,010.79	3,332.57	3,771.92	3,771.92	3,777.17	3,777.17	3,837.73	46,333.22
926.02 Pension	729.18	686.36	846.30	709.27	730.66	822.34	684.26	765.33	691.29	681.65	778.80	636.52	8,761.96
Total 926 Employee Pension & Benefits	\$ 4,909.41	\$ 4,697.15	\$ 4,687.65	\$ 4,720.06	\$ 4,741.45	\$ 4,833.13	\$ 4,016.83	\$ 4,537.25	\$ 4,463.21	\$ 4,458.82	\$ 4,555.97	\$ 4,474.25	\$ 55,095.18
928 Regulatory Commission Expense	7,815.54	5,102.94	6,026.46	6,918.66	5,120.70	6,914.46	5,502.54	5,824.70	6,026.46	7,939.66	5,120.70	6,035.34	74,348.16
930 Miscellaneous General Expense													0.00
930.01 Bank Service Charge	126.00	75.00	86.32	126.00	102.00	105.00	102.00	90.00	75.00	80.70	81.70	75.40	1,125.12
930.02 Building Maintenance	3,913.80	1,465.99	1,517.21	5,225.39	492.50	2,471.45	440.00	1,405.27	1,834.34	2,888.11	1,220.36	1,500.70	24,375.12
930.03 Dig Safe Notifications	55.00			14.00			53.00		61.00			175.00	358.00
930.04 Heat/Electric-Admin Building	509.30	602.22	499.58	222.59	144.64				175.32			368.07	2,521.72
930.05 Membership/Dues	1,270.00		212.00	110.00			970.00				105.00	0.00	2,667.00
930.06 Operating Permits	425.00	425.00	425.00	425.00	425.00	425.00	475.00	475.00	475.00	475.00	475.00	475.00	5,400.00
930.07 Training/Workshops	-91.00		150.00	691.00	45.00	320.00		1,074.00		135.00	50.00	0.00	2,374.00
930.08 Shop Supplies/Small Tools	1,545.03	1,716.01	133.90	431.69	848.52	1,383.96	372.65	112.43	1,176.42	682.10	1,367.04	1,101.48	10,871.23
930.09 Telephone	506.68	506.68	508.68	546.14	682.90	736.26	611.06	611.75	451.36	771.78	453.67	605.36	6,992.32
930.10 Office/Other Expense	1,454.14	1,503.74	1,883.95	1,548.87	848.18	2,835.24	322.73	820.27	369.14	1,213.02	1,440.14	1,263.78	15,503.20
930.11 Reimbursements	19.99	123.91	115.55	127.33	37.45				212.27	40.88	208.51	39.24	925.13
930.12 Other Computer Services	316.65	256.66	256.66	256.66	256.66	256.66	663.84	274.90	126.49	219.15	274.90	274.90	3,434.13
Total 930 Miscellaneous General Expense	\$ 10,050.59	\$ 6,675.21	\$ 5,788.85	\$ 9,724.67	\$ 3,882.85	\$ 8,533.57	\$ 4,010.28	\$ 4,863.62	\$ 4,956.34	\$ 6,505.74	\$ 5,676.32	\$ 5,878.93	\$ 76,546.97
Total 401.07 Admin & General Expenses	\$ 39,457.78	\$ 44,318.17	\$ 49,330.44	\$ 51,387.68	\$ 42,315.35	\$ 52,334.12	\$ 39,376.94	\$ 41,234.08	\$ 37,198.71	\$ 39,396.93	\$ 45,170.26	\$ 54,616.23	\$ 536,136.69
Total 401 Operating & Maintenance Expense	\$ 67,725.87	\$ 75,872.21	\$ 80,099.44	\$ 76,285.14	\$ 67,127.65	\$ 82,132.23	\$ 70,004.74	\$ 75,362.50	\$ 63,462.21	\$ 72,940.96	\$ 73,157.64	\$ 92,628.99	\$ 896,799.58
403 Depreciation Expense	15,739.50	15,739.50		15,739.50	15,739.50	15,739.50	15,739.50	15,739.50	15,739.50	15,739.50	15,739.50	70,396.37	227,791.37
405 Amortization of CIAC	-1,458.91	-1,458.91	-1,458.91	-1,458.91	-1,458.91	-1,458.91	-1,458.91	-1,458.91	-1,458.91	-1,458.91	-1,458.91	-1,486.91	-17,534.92
406 Amort. of Utility Plant Acq.	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-538.34	-1,293.34	-7,215.08
408 Taxes Other Than Income													0.00
408.11 Property Tax- Local	3,318.17	3,318.16	3,318.16	3,461.83	3,461.83	3,461.83	3,461.83	3,461.83	3,461.85	4,424.67	4,424.67	4,424.67	43,999.50
408.12 Payroll Taxes	2,526.67	2,351.62	2,710.98	2,137.78	2,101.74	2,342.42	1,982.70	2,453.12	2,156.64	2,106.01	2,454.27	2,179.22	27,503.17
408.12a PR Taxes (WO Dist.)	-88.20	-106.44	-432.92	-191.69	-372.18	-13.12	-219.68	-366.73	-617.45	-632.57	-224.36	-277.23	-3,542.57
Total 408.12 Payroll Taxes	\$ 2,438.47	\$ 2,245.18	\$ 2,278.06	\$ 1,946.09	\$ 1,729.56	\$ 2,329.30	\$ 1,763.02	\$ 2,086.39	\$ 1,539.19	\$ 1,473.44	\$ 2,229.91	\$ 1,901.99	\$ 23,960.60
408.13 Utilities Tax- State	7,149.06		5,921.75		5,086.94							7,242.10	25,399.85
Total 408 Taxes Other Than Income	\$ 12,905.70	\$ 5,563.34	\$ 11,517.97	\$ 5,407.92	\$ 10,278.33	\$ 5,791.13	\$ 5,224.85	\$ 5,548.22	\$ 5,001.04	\$ 5,898.11	\$ 6,654.58	\$ 13,568.76	\$ 93,359.95
409-411 Income Taxes													0.00
409.10 Federal Income Taxes												21,296.00	21,296.00

# Lakes Region Water Company, Inc.

## Profit and Loss

January - December 2018

Docket No. DW 20-187  
Puc 1604.01(a)(1) c Requirement

	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018	Jun 2018	Jul 2018	Aug 2018	Sep 2018	Oct 2018	Nov 2018	Dec 2018	Total
409.11 State Business Tax												2,850.00	2,850.00
410.10 Def. Federal Income Tax												125,000.00	125,000.00
Total 409-411 Income Taxes	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 149,146.00	\$ 149,146.00
Total Expenses	\$ 94,373.82	\$ 95,177.80	\$ 89,620.16	\$ 95,435.31	\$ 91,148.23	\$ 101,665.61	\$ 88,971.84	\$ 94,652.97	\$ 82,205.50	\$ 92,581.32	\$ 93,554.47	\$ 322,959.87	\$ 1,342,346.90
Net Operating Income	\$ 22,739.95	-\$ 305.46	\$ 27,072.88	\$ 19,930.55	\$ 8,155.29	\$ 23,364.84	\$ 34,333.96	\$ 9,946.29	\$ 59,939.20	\$ 31,386.67	\$ 7,655.49	\$ 15,581.10	\$ 259,800.76
Other Income													
415 Revenues from Contract Work	850.00	1,200.00	1,050.00	2,425.00	1,050.00	1,150.00	1,500.00	1,850.00	950.00	950.00	1,200.00	950.00	15,125.00
419 Interest and Dividend Income			8,759.69						1,444.11			0.00	10,203.80
Total Other Income	\$ 850.00	\$ 1,200.00	\$ 9,809.69	\$ 2,425.00	\$ 1,050.00	\$ 1,150.00	\$ 1,500.00	\$ 1,850.00	\$ 2,394.11	\$ 950.00	\$ 1,200.00	\$ 950.00	\$ 25,328.80
Other Expenses													
426 Misc. Nonutility Expense													0.00
426.01 Amort-Capital Stock Expense	153.42	153.42	153.42	153.42	153.42	153.42	153.42	153.42	153.42	153.42	153.42	153.42	1,841.04
426.02 Donations		135.00		500.00					135.00			0.00	770.00
Total 426 Misc. Nonutility Expense	\$ 153.42	\$ 288.42	\$ 153.42	\$ 653.42	\$ 153.42	\$ 153.42	\$ 153.42	\$ 153.42	\$ 288.42	\$ 153.42	\$ 153.42	\$ 153.42	\$ 2,611.04
427-428 Interest Expenses													0.00
427 Interest Expense	3,845.93	8,227.12	5,585.54	4,896.71	4,186.20	4,012.93	4,301.60	4,309.63	7,077.63	4,214.45	4,045.39	5,123.13	59,826.26
428 Amort. Of Debt Expense	115.14	115.14	115.14	115.14	115.14	115.14	115.14	115.14	115.14	115.14	115.14	115.14	1,381.68
Total 427-428 Interest Expenses	\$ 3,961.07	\$ 8,342.26	\$ 5,700.68	\$ 5,011.85	\$ 4,301.34	\$ 4,128.07	\$ 4,416.74	\$ 4,424.77	\$ 7,192.77	\$ 4,329.59	\$ 4,160.53	\$ 5,238.27	\$ 61,207.94
Total Other Expenses	\$ 4,114.49	\$ 8,630.68	\$ 5,854.10	\$ 5,665.27	\$ 4,454.76	\$ 4,281.49	\$ 4,570.16	\$ 4,578.19	\$ 7,481.19	\$ 4,483.01	\$ 4,313.95	\$ 5,391.69	\$ 63,818.98
Net Other Income	-\$ 3,264.49	-\$ 7,430.68	\$ 3,955.59	-\$ 3,240.27	-\$ 3,404.76	-\$ 3,131.49	-\$ 3,070.16	-\$ 2,728.19	-\$ 5,087.08	-\$ 3,533.01	-\$ 3,113.95	-\$ 4,441.69	-\$ 38,490.18
Net Income	\$ 19,475.46	-\$ 7,736.14	\$ 31,028.47	\$ 16,690.28	\$ 4,750.53	\$ 20,233.35	\$ 31,263.80	\$ 7,218.10	\$ 54,852.12	\$ 27,853.66	\$ 4,541.54	\$ 11,139.41	\$ 221,310.58

## **TAB 2**

**PUC 1604.01(a)(2)**

**Annual Report to Stockholders**

**LAKES REGION WATER COMPANY, INC.**

**FOR THE YEARS ENDED  
DECEMBER 31, 2019 AND 2018  
AND  
INDEPENDENT ACCOUNTANTS' REVIEW REPORT**



CERTIFIED PUBLIC ACCOUNTANTS

**LAKES REGION WATER COMPANY, INC.**

**FINANCIAL STATEMENTS  
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

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To the Board of Directors  
Lakes Region Water Company, Inc.  
Moultonboro, New Hampshire

## **INDEPENDENT ACCOUNTANTS' REVIEW REPORT**

We have reviewed the accompanying financial statements of Lakes Region Water Company, Inc. (a corporation), which comprise the balance sheets as of December 31, 2019 and 2018, and the related statements of income and retained earnings, and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

### **Accountants' Responsibility**

Our responsibility is to conduct the review engagements in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

### **Accountants' Conclusion**

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

### **Supplementary Information**

The supplementary information is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the financial statements. The supplementary information has been subjected to the review procedures applied in our reviews of the basic financial statements. We are not aware of any material modifications that should be made to the supplementary information. We have not audited the supplementary information and, accordingly, do not express an opinion on such information.

*Leone McDonnell & Roberts,  
Professional Association*

June 15, 2020  
Wolfeboro, New Hampshire



**LAKES REGION WATER COMPANY, INC.**

**BALANCE SHEETS  
DECEMBER 31, 2019 AND 2018**

**ASSETS**

	<b><u>2019</u></b>	<b><u>2018</u></b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Cost	\$ 6,816,706	\$ 6,612,606
Less: acquisition adjustment	<u>(276,689)</u>	<u>(276,596)</u>
Net cost	6,540,017	6,336,010
Less: accumulated depreciation and amortization	<u>(2,152,270)</u>	<u>(2,060,072)</u>
Accumulated amortization of acquisition adjustment	<u>204,365</u>	<u>197,054</u>
Total property, plant and equipment	<u>4,592,112</u>	<u>4,472,992</u>
<b>CURRENT ASSETS</b>		
Cash	64,247	89,862
Accounts receivable	195,795	193,455
Inventory	24,752	18,041
Prepaid state taxes	-	23,492
Deferred expenses	<u>34,683</u>	<u>49,038</u>
Total current assets	<u>319,477</u>	<u>373,888</u>
<b>OTHER ASSETS</b>		
Miscellaneous deferred costs	175,132	164,415
Other investments	<u>11,313</u>	<u>8,250</u>
Total other assets	<u>186,445</u>	<u>172,665</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 5,098,034</u></b>	<b><u>\$ 5,019,545</u></b>

**LIABILITIES AND STOCKHOLDERS' EQUITY**

<b>STOCKHOLDERS' EQUITY</b>		
Common stock, no par value, 20 shares authorized, issued and outstanding	\$ 10,000	\$ 10,000
Additional paid in capital	1,423,322	1,426,322
Capital stock expense	4	4
Retained earnings	<u>1,537,894</u>	<u>1,347,844</u>
Total stockholders' equity	<u>2,971,220</u>	<u>2,784,170</u>
<b>LONG TERM DEBT, LESS CURRENT PORTION</b>	<u>796,340</u>	<u>859,238</u>
<b>CURRENT LIABILITIES</b>		
Current portion of long term debt	95,413	118,538
Line of credit	-	50,000
Accounts payable	61,669	100,788
Accrued taxes	25,811	-
Accrued expenses	6,643	7,437
Other notes payable	<u>2,756</u>	<u>12,125</u>
Total current liabilities	<u>192,292</u>	<u>288,888</u>
<b>DEFERRED TAXES</b>	<u>578,931</u>	<u>510,463</u>
<b>CONTRIBUTION IN AID OF CONSTRUCTION</b>		
Gross received (net of premature retirements)	899,678	899,678
Less: accumulated amortization	<u>(340,427)</u>	<u>(322,892)</u>
Total contribution in aid of construction	<u>559,251</u>	<u>576,786</u>
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b><u>\$ 5,098,034</u></b>	<b><u>\$ 5,019,545</u></b>

**See Independent Accountants' Review Report  
and  
Notes to Financial Statements**

**LAKES REGION WATER COMPANY, INC.**

**STATEMENTS OF INCOME AND RETAINED EARNINGS  
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

	<b><u>2019</u></b>	<b><u>2018</u></b>
<b>OPERATING REVENUES</b>	<b>\$ 1,590,402</b>	<b>\$ 1,574,566</b>
<b>OPERATING EXPENSES:</b>		
Production	125,463	122,562
Treatment	44,867	23,132
Transmission and distribution	223,185	165,053
Customers' billing and collection	62,383	49,916
General and administrative	515,881	536,138
Depreciation and amortization	176,116	203,041
Taxes - other than income	99,522	93,360
Provision (benefit) for taxes	<u>74,247</u>	<u>144,907</u>
Total operating expenses	<u>1,321,664</u>	<u>1,338,109</u>
<b>NET WATER UTILITY OPERATING INCOME</b>	<b>268,738</b>	<b>236,457</b>
<b>NON OPERATING INCOME, NET</b>	<b>7,086</b>	<b>7,593</b>
<b>INTEREST EXPENSE</b>	<u>(55,774)</u>	<u>(61,208)</u>
<b>NET INCOME</b>	<b>220,050</b>	<b>182,842</b>
<b>RETAINED EARNINGS, BEGINNING OF YEAR,     AS PREVIOUSLY STATED</b>	<b>1,347,844</b>	<b>1,336,997</b>
<b>PRIOR PERIOD ADJUSTMENT</b>	<u>-</u>	<u>(141,995)</u>
<b>RETAINED EARNINGS, BEGINNING OF YEAR,     AS RESTATED</b>	<b>1,347,844</b>	<b>1,195,002</b>
<b>DIVIDENDS PAID</b>	<u>(30,000)</u>	<u>(30,000)</u>
<b>RETAINED EARNINGS, END OF YEAR</b>	<b><u>\$ 1,537,894</u></b>	<b><u>\$ 1,347,844</u></b>

See Independent Accountants' Review Report  
and  
Notes to Financial Statements

**LAKES REGION WATER COMPANY, INC.**

**STATEMENTS OF CASH FLOW  
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

	<b><u>2019</u></b>	<b><u>2018</u></b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income	\$ 220,050	\$ 221,310
Adjustments to reconcile net income to net cash from operating activities		
Depreciation	200,869	227,791
Amortization of acquisition adjustment	(7,218)	(7,215)
Amortization of contribution in aid of construction	(17,535)	(17,535)
Amortization of debt financing costs	1,938	1,382
(Increase) decrease in assets:		
Accounts receivable	(2,340)	(9,515)
Inventory	(6,711)	(2,781)
Prepaid state taxes	23,492	(23,492)
Deferred expenses	14,355	3,947
Miscellaneous deferred costs	(10,717)	21,516
Increase (decrease) in liabilities		
Accounts payable	(39,119)	(25,828)
Accrued taxes	25,811	-
Accrued expenses	(794)	6,053
Other notes payable	(9,369)	12,125
Deferred income taxes	<u>30,000</u>	<u>125,000</u>
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<u>422,712</u>	<u>532,758</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of plant and equipment	(237,833)	(391,020)
Increase in other investments	<u>(3,063)</u>	<u>(2,190)</u>
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<u>(240,896)</u>	<u>(393,210)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Net borrowings (repayments) under line of credit	(50,000)	40,000
Principal payments on debt	(118,254)	(179,760)
Deferred financing costs	(6,177)	-
Capital stock financing costs	-	1,841
Additional paid in capital	(3,000)	-
Dividends paid	<u>(30,000)</u>	<u>(30,000)</u>
<b>NET CASH USED IN FINANCING ACTIVITIES</b>	<u>(207,431)</u>	<u>(167,919)</u>
<b>NET DECREASE IN CASH</b>	(25,615)	(28,371)
<b>CASH, BEGINNING OF YEAR</b>	<u>89,862</u>	<u>118,233</u>
<b>CASH, END OF YEAR</b>	<u>\$ 64,247</u>	<u>\$ 89,862</u>
<b>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION</b>		
Cash paid during the year for interest	<u>\$ 53,836</u>	<u>\$ 59,826</u>
<b>NONCASH FINANCING AND INVESTING ACTIVITIES</b>		
Purchase of plant and equipment	\$ 274,302	\$ 475,806
Amount financed	<u>(36,469)</u>	<u>(84,786)</u>
Cash paid for plant and equipment	<u>\$ 237,833</u>	<u>\$ 391,020</u>

See Independent Accountants' Review Report  
and  
Notes to Financial Statements

**LAKES REGION WATER COMPANY, INC.**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

**1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Nature of Business**

Lakes Region Water Company, Inc. (the Company) is a closely held corporation that operates 19 franchised water systems in central New Hampshire.

On August 16, 2019 DW 19-135 the Company petitioned for approval of long term debt in the amount of \$633,000 to be financed by CoBank, for the following projects: Reimbursement of expenses for the Dockham Shores pumps station completed in December 2018, building a new pump station at the Wildwood system, and upgrading water mains at the Paradise Shores system. The docket is still pending approval from NHPUC at this time.

On October 15, 2019 DW 19-177, the Company filed a petition to request a change in rates for its Dockham Shores customers to seek recovery of the new pump station completed in December of 2018.

On March 26, 2020 DW 18-056 Order #26,340 directed the Company to record an annual and cumulative regulatory tax savings deferred liability in the amount of \$42,707. The deferred liability shall be recorded as of January 1, 2018 until the effective date of the Company's next approved permanent base rate adjustment. The Company also recorded an excess deferred income tax regulatory liability reserve in the amount of \$141,995. The annual credits will be resolved in the next general rate proceedings. Its final order was for the Company to file a rate case no later than December 31, 2020 using 2019 test year.

**2. SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting and accounting methods approved by the New Hampshire Public Utilities Commission.

**Regulation**

The Company is subject to regulation by the New Hampshire Public Utilities Commission (NHPUC) with respect to rates charged for service, accounting methods, and other matters pertaining to regulated operations.

**Trade Accounts Receivable**

The Company provides short term credit to its customers. The Company performs ongoing credit evaluations of its customers and maintains allowances for potential credit losses when applicable. The Company follows the policy of charging interest on past due accounts. As discussed in Note 4, the Company's trade accounts receivable serve as collateral for certain borrowings.

### **Investments**

The Company's investments are presented in the financial statements in the aggregate at fair value. At December 31, 2019 and 2018, the Company's investments consisted of securities of a national cooperative bank received through patronage dividends and aggregated \$11,313 and \$8,250, respectively.

### **Property, Plant and Equipment**

Property, plant and equipment is recorded at cost. Material assets purchased with a useful life in excess of one year are generally capitalized. The Company follows the policy of charging to operating expenses annual amounts of depreciation, which allocate the cost of property, plant and equipment over their estimated useful lives. The Company employs the straight-line method for determining the annual charge for depreciation using lives prescribed by the NHPUC. Normal maintenance and repair costs are charged to expenses as incurred while replacements and betterments are capitalized. Per NHPUC requirement, the cost of property retired, including cost of removal and salvage, is charged to accumulated depreciation.

### **Debt Issuance Costs**

The Company has adopted the provisions of the FASB Accounting Standards Update (ASU) No. 2015-03, *Simplifying the Presentation of Debt Issuance Costs*. The ASU is limited to simplifying the presentation of debt issuance costs, and the recognition and measurement guidance for debt issuance costs is not affected by the ASU.

As a result of the adoption, at December 31, 2019 and 2018 the Company classified \$23,788 and \$19,550 of debt issuance costs in the accompanying balance as a reduction of long-term debt, as required by the ASU. Amortization expense associated with the debt issuance costs amounted to \$1,938 and \$1,382, for the years ended December 31, 2019 and 2018, respectively.

### **Revenue Recognition**

Revenue is earned for 7 of its 19 water systems on a fixed quarterly charge, and on a metered plus fixed quarterly charge for the remaining 12 water systems. All rates are approved by the New Hampshire Public Utilities Commission. The Company also has a special contract with a property owners' association, which is billed quarterly.

### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### **Contribution in Aid of Construction**

The amounts paid by the customers and developers toward the cost of property, plant and equipment used in the Company's operations, net of accumulated amortization, are recorded as contributions in aid of construction in the financial statements. Amortization is provided over the same life as the related asset is depreciated in accordance with the regulatory requirements of the NHPUC.

As of December 31, 2019 and 2018 the components of contributions in aid of construction are as follows:

	<u>2019</u>	<u>2018</u>
Contribution in aid of construction:		
Service assets	\$ 899,678	\$ 899,678
Accumulated amortization	<u>(340,427)</u>	<u>(322,892)</u>
	<u>\$ 559,251</u>	<u>\$ 576,786</u>

### **Advertising**

The Company expenses advertising costs as they are incurred.

## **3. PROPERTY, PLANT AND EQUIPMENT**

The following is a summary of the property, plant and equipment costs and the associated depreciable lives as of December 31, 2019 and 2018:

	<u>Years</u>	<u>2019</u>	<u>2018</u>
Organizational costs	-	\$ 24,064	\$ 24,064
Franchise	-	3,630	3,630
Land and rights of way	-	443,253	443,251
Structures and improvements	40 - 50	1,021,699	1,004,945
Wells	30	722,204	722,207
Pumping, treatment & power equipment	10	441,521	440,165
Miscellaneous plant equipment	5 - 10	173,618	169,020
Tanks	45	513,971	513,973
Transmission and distribution mains	50	2,093,840	2,093,840
Services	40	307,269	307,270
Meters	20	256,567	266,459
Hydrants	50	12,065	12,065
Office, shop and lab equipment	10 - 22	117,180	112,066
Transportation equipment	5	399,662	369,288
Communication and computer equip	10	65,884	68,445
Construction in process	-	220,279	62,011
Intangible (asset adjustment)	-	<u>(276,689)</u>	<u>(276,689)</u>
Total		<u>\$ 6,540,017</u>	<u>\$ 6,336,010</u>

## **4. LINE OF CREDIT**

The Company maintains a revolving line of credit agreement with CoBank. The line of credit agreement provides for maximum borrowing of \$50,000 with variable interest and is collateralized by all business assets. As of December 31, 2019 and 2018 interest was stated at 3.70% and 4.51%, respectively. At December 31, 2019 there was no balance outstanding under the line of credit agreement. At December 31, 2018 there was \$50,000 outstanding under the line of credit agreement.

**5. LONG TERM DEBT**

The long term debt of the Company as of December 31, 2019 and 2018 consisted of the following:

	<u><b>2019</b></u>	<u><b>2018</b></u>
\$318,810 note payable to CoBank dated June 24, 2014. The term of the note was for 60 months with a maturity date of June 20, 2019. Interest was fixed at a rate of 3.45%. Monthly payments for principal and interest were \$5,621. The note was collateralized by various parcels of real estate of the Company.	\$ -	\$ 27,923
\$474,567 note payable to CoBank dated June 24, 2014. The term of the note is for 180 months with a maturity date of June 2029. Interest is fixed at a rate of 5.25%. Monthly payments for principal and interest are \$3,099. The note is collateralized by various parcels of real estate of the Company.	315,853	345,734
\$130,000 note payable to CoBank dated July 20, 2015. The term of the note is for 180 months with a maturity date of June 2030. Interest is fixed at a rate of 5.50%. Monthly payments for principal and interest are \$925. The note is collateralized by real estate of the Company.	96,249	104,016
\$135,000 note payable to CoBank dated December 18, 2017. The term of the note is for 240 months with a maturity date of September 2037. Interest is fixed at a rate of 5.45%. Monthly payments for principal and interest are approximately \$985. The note is collateralized by real estate of the Company.	124,254	128,986
\$265,000 note payable to CoBank dated December 18, 2017. The term of the note is for 240 months with a maturity date of November 2037. Interest is fixed at a rate of 5.45%. Monthly payments for principal and interest are approximately \$1,935. The note is collateralized by real estate of the Company.	245,496	254,712
Note payable to Ford Motor Credit, matured August 2019, interest was stated at 6.24% with monthly principal and interest payments of \$618. The note was collateralized by a Company vehicle.	-	4,835

Note payable to Ford Motor Credit, maturing June 2021, interest stated at 0% with monthly principal payments of \$694. The note is collateralized by a Company vehicle.	11,796	20,123
Note payable to Ford Motor Credit, maturing October 2022, interest stated at 4.34% with monthly principal payments of \$963. The note is collateralized by a Company vehicle.	30,765	40,756
Note payable to Ford Motor Credit, maturing February 2023, interest stated at 4.84% with monthly principal payments of \$854. The note is collateralized by a Company vehicle.	29,301	37,434
Note payable to Ford Motor Credit, maturing February 2023, interest stated at 4.84% with monthly principal payments of \$739. The note is collateralized by a Company vehicle.	25,358	32,807
Note payable to Ford Motor Credit, maturing November 2024, interest stated at 1.90% with monthly principal payments of \$639. The note is collateralized by a Company vehicle.	36,469	-
Unamortized debt financing costs	<u>(23,788)</u>	<u>(19,550)</u>
	891,753	977,776
Less: current portion due within one year	<u>(95,413)</u>	<u>(118,538)</u>
Total Long Term Debt	<u>\$ 796,340</u>	<u>\$ 859,238</u>

The future annual maturities of long term debt are as follows:

<b><u>Year Ending December 31,</u></b>	<b><u>Amount</u></b>
2020	\$ 95,413
2021	93,573
2022	91,221
2023	66,830
2024	66,803
Thereafter	<u>477,913</u>
Total	<u>\$ 891,753</u>



**6. INCOME TAXES**

The Company evaluates all significant tax positions as required by generally accepted accounting principles in the United States. As of December 31, 2019, the Company does not believe that it has taken any tax positions that would require the recording of any additional tax liability, nor does it believe that there are any unrealized tax benefits that would either increase or decrease within the next twelve months.

Deferred income taxes are accounted for under the asset and liability method in accordance with FASB ASC 740, *Accounting for Income Taxes*. Deferred tax assets primarily arise from Federal or state net operating loss (NOL) carryforwards as well as New Hampshire business enterprise tax credits. The Company had no NOL or BET carryforwards at December 31, 2019 or 2018. Deferred tax liabilities primarily arise from depreciation expense which has been recognized in earlier periods for tax purposes. Deferred taxes are classified as current or noncurrent depending on the classification of the assets and liabilities to which they relate.

The Company's income tax returns are subject to examination by the appropriate taxing jurisdictions. As of December 31, 2019, the Company's federal and state tax returns generally remain open for the last three years.

As of December 31, 2019 and 2018 the components of deferred taxes were as follows:

	<b><u>2019</u></b>	<b><u>2018</u></b>
Deferred taxes:		
Deferred income taxes	\$ 360,000	\$ 330,000
Excess deferred income tax reserve	133,517	137,756
Accumulated amortization	<u>85,414</u>	<u>42,707</u>
	<b><u>\$ 578,931</u></b>	<b><u>\$ 510,463</u></b>

**7. FAIR VALUE OF FINANCIAL INSTRUMENTS**

The Company's financial instruments consist of cash, short term receivables, payables, prepaid expenses and accrued expenses. The carrying value for all such instruments, considering the terms, approximates fair value at December 31, 2019 and 2018.

**8. CONCENTRATION OF CREDIT RISK**

The Company maintains its cash accounts with multiple financial institutions. The balances are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. There were no deposits in excess of the insured limits at December 31, 2019 or 2018.

9. **RELATED PARTY TRANSACTIONS**

The President of the Company is the sole shareholder of LRW Water Services, Inc. During the years ended December 31, 2019 and 2018 the Company purchased goods and services from LRW Water Services, Inc. totaling \$97,893 and \$144,631, respectively. As of December 31, 2019 and 2018 the Company owed LRW Water Services, Inc. approximately \$12,603 and \$34,118, respectively.

During the year ended December 31, 2019 and 2018 the Company provided goods and services to LRW Water Services, Inc. totaling \$31,851 and \$15,204, respectively. As of December 31, 2019 and 2018 LRW Water Services, Inc. owed the Company approximately \$31,851 and \$20,579, respectively.

10. **PRIOR PERIOD ADJUSTMENT**

As discussed in Note 1, pursuant to DW 18-056 Order #26,340 the Company record an annual and cumulative regulatory tax savings deferred liability in the amount of \$42,707. The Company also recorded an excess deferred income tax regulatory liability reserve in the amount of \$141,995 and amortization of excess deferred income tax in the amount of \$4,239.

This adjustment resulted in the following changes to the December 31, 2018 financial statements:

<b><u>Balance Sheet</u></b>	<b><u>Balance as Previously Reported</u></b>	<b><u>Increase (Decrease)</u></b>	<b><u>Balances Restated</u></b>
Deferred income taxes, net	<u>\$ 330,000</u>	<u>\$ 180,463</u>	<u>\$ 510,463</u>
Total liabilities	<u>2,054,912</u>	<u>180,463</u>	<u>2,235,375</u>
Retained earnings	<u>1,528,307</u>	<u>(180,463)</u>	<u>1,347,844</u>
Total stockholders' equity	<u>2,964,633</u>	<u>(180,463)</u>	<u>2,784,170</u>
Total net assets and liabilities	<u>\$ 5,019,545</u>	<u>\$ -</u>	<u>\$ 5,019,545</u>
<b><u>Statement of Income and Retained Earnings</u></b>	<b><u>Balance as Previously Reported</u></b>	<b><u>Increase (Decrease)</u></b>	<b><u>Balances Restated</u></b>
Other revenue – tax savings refund	<u>\$ -</u>	<u>\$ (42,707)</u>	<u>\$ (42,707)</u>
Total operating revenues	<u>\$ 1,617,273</u>	<u>\$ (42,707)</u>	<u>\$ 1,574,566</u>
Provision for taxes - amortization of EDIT	<u>-</u>	<u>(4,239)</u>	<u>(4,239)</u>
Total expense	<u>1,342,348</u>	<u>(4,239)</u>	<u>1,338,109</u>
Net income	<u>\$ 221,310</u>	<u>\$ (38,468)</u>	<u>\$ 182,842</u>

**11. OTHER EVENTS**

The impact of the novel coronavirus ("COVID-19") and measures to prevent its spread are affecting the Company's operations. The significance of the impact of these disruptions, including the extent of their impact on the Company's financial and operational results, will be dictated by the length of time that such disruptions continue and, in turn, will depend on the duration of the COVID-19 pandemic. The Company's operations could also be impacted should the disruptions from COVID-19 lead to changes in consumer behavior.

There are certain limitations on the Company's ability to mitigate the adverse financial impact of these items. COVID-19 also makes it more challenging for management to estimate future performance of the businesses, particularly over the near to medium term.

**12. SUBSEQUENT EVENTS**

Subsequent events have been evaluated through June 15, 2020, which is the date that the financial statements were available to be issued.

During April 2020, the Company applied for and was awarded a Paycheck Protection Program loan administered by the Small Business Administration. The amount of the loan was \$82,300. Under the terms of the loan agreement, provided the funds are used to cover certain eligible costs for a twenty-four week period, all or some of the loan may be forgiven. As of the date of these financial statements, the amount, if any, of loan forgiveness is not available.

### **Supplementary Information**

**LAKES REGION WATER COMPANY, INC.****SUPPLEMENTARY INFORMATION**  
**FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

	<b><u>2019</u></b>	<b><u>2018</u></b>
<b>OPERATING REVENUES</b>		
General sales:		
Unmetered sales	\$ 464,450	\$ 445,393
Metered sales	1,085,433	1,052,950
Finance charges / forfeited discounts	6,365	6,698
Disconnect/reconnect - income	9,920	9,925
House transfer	4,608	4,267
Miscellaneous customer fees	2,497	3,243
Customer bad check charges	144	123
Sales outside contractors	26,712	15,125
Rate case surcharge	32,980	79,549
Tax savings refund	(42,707)	(42,707)
	<u>\$ 1,590,402</u>	<u>\$ 1,574,566</u>
Total operating revenues		
<b>OPERATING EXPENSES</b>		
Production:		
Labor	\$ 12,672	\$ 11,657
Materials	1,500	2,874
Contracted services	1,065	745
Purchased power	98,201	95,107
Maintenance	11,025	11,179
Rents	1,000	1,000
	<u>\$ 125,463</u>	<u>\$ 122,562</u>
Total production		
Treatment:		
Labor	\$ 7,473	\$ 5,950
Water tests	27,402	11,435
Materials	6,697	5,747
Maintenance	3,295	-
	<u>\$ 44,867</u>	<u>\$ 23,132</u>
Total treatment		
Transmission and Distribution:		
Labor	\$ 43,949	\$ 39,384
Contracted services	-	634
Materials	42,702	16,379
Equipment lease	9,491	15,995
Transportation expenses	49,633	40,114
Maintenance	61,670	40,397
Telemetry	12,090	11,400
Miscellaneous	3,650	750
	<u>\$ 223,185</u>	<u>\$ 165,053</u>
Total transmission and distribution		
Customers' billing and collection		
Meter reading expense	\$ 10,966	\$ 11,643
Labor	24,603	28,156
Postage	4,800	4,803
Bad debt (recovery)	20,854	2,544
Miscellaneous	1,160	2,770
	<u>\$ 62,383</u>	<u>\$ 49,916</u>
Total customers' billing and collection		

**See Independent Accountants' Review Report**

**LAKES REGION WATER COMPANY, INC.**

**SUPPLEMENTARY INFORMATION  
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

	<b><u>2019</u></b>	<b><u>2018</u></b>
General and administrative		
General office salaries and wages	\$ 253,841	\$ 239,855
Employees' benefits, net	58,990	55,095
Insurance	39,519	31,442
General expenses:		
Heat and electric office	1,861	2,522
Building maintenance and contracted services	21,942	24,375
Materials	18,695	10,871
Memberships	2,140	2,667
Telephone	7,562	6,992
Operating permits	5,700	5,400
Office supplies and miscellaneous	29,661	23,721
Outside services	33,782	58,850
Regulatory commission expense	42,188	74,348
	<u>\$ 515,881</u>	<u>\$ 536,138</u>
Total general and administrative		
	<u>\$ 515,881</u>	<u>\$ 536,138</u>
Depreciation and amortization:		
Depreciation and amortization	\$ 200,869	\$ 227,791
Amortization of acquisition adjustments	(7,218)	(7,215)
Amortization of contribution in aid of construction	(17,535)	(17,535)
	<u>\$ 176,116</u>	<u>\$ 203,041</u>
Total depreciation and amortization		
	<u>\$ 176,116</u>	<u>\$ 203,041</u>
Taxes - other than income:		
Payroll	\$ 23,209	\$ 23,961
Property	76,313	69,399
	<u>\$ 99,522</u>	<u>\$ 93,360</u>
Total taxes - other than income		
	<u>\$ 99,522</u>	<u>\$ 93,360</u>
<b>NON-OPERATING INCOME, NET</b>		
Interest and dividend income	\$ 7,656	\$ 10,204
Amortization of equity financing expense	-	(1,841)
Other	(570)	(770)
	<u>\$ 7,086</u>	<u>\$ 7,593</u>
Total non-operating income, net		
	<u>\$ 7,086</u>	<u>\$ 7,593</u>
<b>INTEREST EXPENSE</b>		
Interest on long term debt	\$ 53,836	\$ 59,826
Amortization of deferred debt financing expense	1,938	1,382
	<u>\$ 55,774</u>	<u>\$ 61,208</u>
Total interest expense		
	<u>\$ 55,774</u>	<u>\$ 61,208</u>

See Independent Accountants' Review Report

# *Financial Statements*

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## **LAKES REGION WATER COMPANY, INC.**

**FOR THE YEARS ENDED  
DECEMBER 31, 2018 AND 2017  
AND  
INDEPENDENT ACCOUNTANTS' REVIEW REPORT**

***Leone,  
McDonnell  
& Roberts***  
PROFESSIONAL ASSOCIATION

CERTIFIED PUBLIC ACCOUNTANTS

**TABLE**  
**LAKES REGION WATER COMPANY, INC.**  
  
**FINANCIAL STATEMENTS**  
**FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017**

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To the Board of Directors  
Lakes Region Water Company, Inc.  
Moultonboro, New Hampshire

## **INDEPENDENT ACCOUNTANTS' REVIEW REPORT**

We have reviewed the accompanying financial statements of Lakes Region Water Company, Inc. (a corporation), which comprise the balance sheets as of December 31, 2018 and 2017, and the related statements of income and retained earnings, and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

### **Accountants' Responsibility**

Our responsibility is to conduct the review engagements in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

### **Accountants' Conclusion**

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

### **Supplementary Information**

The supplementary information is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the financial statements. The supplementary information has been subjected to the review procedures applied in our reviews of the basic financial statements. We are not aware of any material modifications that should be made to the supplementary information. We have not audited the information and, accordingly, do not express an opinion on such information.

*Leane McDermott & Roberts*  
*Professional Association*

April 30, 2019  
Wolfeboro, New Hampshire

**LAKES REGION WATER COMPANY, INC.**

**BALANCE SHEETS  
DECEMBER 31, 2018 AND 2017**

	<b><u>2018</u></b>	<b><u>2017</u></b>
<b><u>ASSETS</u></b>		
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Cost	\$ 6,612,606	\$ 6,267,121
Less: acquisition adjustment	<u>(276,596)</u>	<u>(276,596)</u>
Net cost	6,336,010	5,990,525
Less: accumulated depreciation and amortization	<u>(2,060,072)</u>	<u>(1,964,053)</u>
Accumulated amortization of acquisition adjustment	<u>197,054</u>	<u>189,932</u>
Total property, plant and equipment	<u>4,472,992</u>	<u>4,216,404</u>
<b>CURRENT ASSETS</b>		
Cash	89,862	118,233
Accounts receivables	193,455	183,940
Inventory	18,041	15,260
Prepaid state taxes	23,492	-
Deferred expenses	<u>49,038</u>	<u>52,985</u>
Total current assets	<u>373,888</u>	<u>370,418</u>
<b>OTHER ASSETS</b>		
Miscellaneous deferred costs	164,415	185,931
Other investments	<u>8,250</u>	<u>6,060</u>
Total other assets	<u>172,665</u>	<u>191,991</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 5,019,545</u></b>	<b><u>\$ 4,778,813</u></b>
<b><u>LIABILITIES AND STOCKHOLDERS' EQUITY</u></b>		
<b>STOCKHOLDERS' EQUITY</b>		
Common stock, no par value, 20 shares authorized, issued and outstanding	\$ 10,000	\$ 10,000
Additional paid in capital	1,426,322	1,426,322
Capital stock expense	4	(1,837)
Retained earnings	<u>1,528,307</u>	<u>1,336,997</u>
Total stockholders' equity	<u>2,964,633</u>	<u>2,771,482</u>
<b>LONG TERM DEBT, LESS CURRENT PORTION</b>	<u>859,238</u>	<u>921,318</u>
<b>CURRENT LIABILITIES</b>		
Current portion of long term debt	118,538	150,051
Line of credit	50,000	10,000
Accounts payable	100,788	126,616
Accrued expenses	7,437	1,384
Other notes payable	<u>12,125</u>	<u>-</u>
Total current liabilities	<u>288,888</u>	<u>288,051</u>
<b>DEFERRED INCOME TAXES</b>	<u>330,000</u>	<u>205,000</u>
<b>CONTRIBUTION IN AID OF CONSTRUCTION</b>		
Gross received (net of premature retirements)	899,678	896,878
Less: accumulated amortization	<u>(322,892)</u>	<u>(303,916)</u>
Total contribution in aid of construction	<u>576,786</u>	<u>592,962</u>
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b><u>\$ 5,019,545</u></b>	<b><u>\$ 4,778,813</u></b>

See Independent Accountants' Review Report  
and  
Notes to Financial Statements

**LAKES REGION WATER COMPANY, INC.**

**STATEMENTS OF INCOME AND RETAINED EARNINGS  
FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017**

	<b><u>2018</u></b>	<b><u>2017</u></b>
<b>OPERATING REVENUES</b>	<b>\$ 1,617,273</b>	<b>\$ 1,498,520</b>
<b>OPERATING EXPENSES:</b>		
Production	122,562	122,281
Treatment	23,132	18,003
Transmission and distribution	165,053	132,520
Customers' billing and collection	49,916	75,437
General and administrative	536,138	512,938
Depreciation and amortization	203,041	161,898
Taxes - other than income	93,360	81,605
Provision (benefit) for taxes	<u>149,146</u>	<u>119,107</u>
Total operating expenses	<u>1,342,348</u>	<u>1,223,789</u>
<b>NET WATER UTILITY OPERATING INCOME</b>	<b>274,925</b>	<b>274,731</b>
<b>NON OPERATING INCOME, NET</b>	<b>7,593</b>	<b>5,836</b>
<b>INTEREST EXPENSE</b>	<u>(61,208)</u>	<u>(43,582)</u>
<b>NET INCOME</b>	<b>221,310</b>	<b>236,985</b>
<b>RETAINED EARNINGS, BEGINNING OF YEAR</b>	<b>1,336,997</b>	<b>1,130,012</b>
<b>DIVIDENDS PAID</b>	<u>(30,000)</u>	<u>(30,000)</u>
<b>RETAINED EARNINGS, END OF YEAR</b>	<b><u>\$ 1,528,307</u></b>	<b><u>\$ 1,336,997</u></b>

See Independent Accountants' Review Report  
and  
Notes to Financial Statements

**LAKES REGION WATER COMPANY, INC.**

**STATEMENTS OF CASH FLOW  
FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017**

	<b><u>2018</u></b>	<b><u>2017</u></b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income	\$ 221,310	\$ 236,985
Adjustments to reconcile net income to net cash from operating activities		
Depreciation	227,791	188,875
Amortization of acquisition adjustment	(7,215)	(6,460)
Amortization of contribution in aid of construction	(17,535)	(20,517)
Amortization of debt financing costs	1,382	1,382
(Increase) decrease in assets:		
Accounts receivable	(9,515)	7,401
Inventory	(2,781)	(5,455)
Prepaid state taxes	(23,492)	-
Deferred expenses	3,947	(11,467)
Miscellaneous deferred costs	21,516	20,310
Increase (decrease) in liabilities		
Accounts payable	(25,828)	(46,965)
Accrued expenses	6,053	(9,884)
Other notes payable	12,125	-
Deferred income taxes	<u>125,000</u>	<u>77,000</u>
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<u>532,758</u>	<u>431,205</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of plant and equipment	(391,020)	(129,644)
Increase in other investments	<u>(2,190)</u>	<u>(1,953)</u>
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<u>(393,210)</u>	<u>(131,597)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Net borrowings (repayments) under line of credit	40,000	(20,000)
Principal payments on debt	(179,760)	(143,726)
Capital stock financing costs	1,841	1,841
Dividends paid	<u>(30,000)</u>	<u>(30,000)</u>
<b>NET CASH USED IN FINANCING ACTIVITIES</b>	<u>(167,919)</u>	<u>(191,885)</u>
<b>NET (DECREASE) INCREASE IN CASH</b>	(28,371)	107,723
<b>CASH, BEGINNING OF YEAR</b>	<u>118,233</u>	<u>10,510</u>
<b>CASH, END OF YEAR</b>	<u>\$ 89,862</u>	<u>\$ 118,233</u>
<b>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION</b>		
Cash paid during the year for interest	<u>\$ 59,826</u>	<u>\$ 42,200</u>
<b>NONCASH FINANCING AND INVESTING ACTIVITIES</b>		
Purchase of plant and equipment	\$ 475,806	\$ 581,526
Amount financed	<u>(84,786)</u>	<u>(451,882)</u>
Cash paid for plant and equipment	<u>\$ 391,020</u>	<u>\$ 129,644</u>

See Independent Accountants' Review Report  
and  
Notes to Financial Statements

**LAKES REGION WATER COMPANY, INC.**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017**

**1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Nature of Business**

Lakes Region Water Company, Inc. (the Company) is a closely held corporation that operates 19 franchised water systems in central New Hampshire.

On November 30, 2016, the Commission approved a settlement agreement DW 15-209 Order #25,969 on the permanent rate which represents an increase of \$161,502, or 15.48% above the 2014 test year. A review of the Rate Case filing of Order #25,969 is available on the Company's website.

On July 21, 2017 DW15-209 Order #26,028 authorized recovery of rate case expenses in the amount of \$158,575 to be collected from 1690 rate payers over eight billing quarters.

**2. SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting and accounting methods approved by the New Hampshire Public Utilities Commission.

**Regulation**

The Company is subject to regulation by the New Hampshire Public Utilities Commission (NHPUC) with respect to rates charged for service, accounting methods, and other matters pertaining to regulated operations.

**Trade Accounts Receivable**

The Company provides short term credit to its customers. The Company performs ongoing credit evaluations of its customers and maintains allowances for potential credit losses when applicable. The Company follows the policy of charging interest on past due accounts. As discussed in Note 4, the Company's trade accounts receivable serve as collateral for certain borrowings.

**Investments**

The Company's investments are presented in the financial statements in the aggregate at fair value. At December 31, 2018 and 2017, the Company's investments consisted of securities of a national cooperative bank received through patronage dividends and aggregated \$8,250 and \$6,060, respectively.

### **Property, Plant and Equipment**

Property, plant and equipment is recorded at cost. Material assets purchased with a useful life in excess of one year are generally capitalized. The Company follows the policy of charging to operating expenses annual amounts of depreciation, which allocate the cost of property, plant and equipment over their estimated useful lives. The Company employs the straight-line method for determining the annual charge for depreciation using lives prescribed by the NHPUC. Normal maintenance and repair costs are charged to expenses as incurred while replacements and betterments are capitalized. Per NHPUC requirement, the cost of property retired, including cost of removal and salvage, is charged to accumulated depreciation.

### **Debt Issuance Costs**

The Company has adopted the provisions of the FASB Accounting Standards Update (ASU) No. 2015-03, *Simplifying the Presentation of Debt Issuance Costs*. The ASU is limited to simplifying the presentation of debt issuance costs, and the recognition and measurement guidance for debt issuance costs is not affected by the ASU.

As a result of the adoption, at December 31, 2018 and 2017 the Company classified \$19,550 and \$20,931 of debt issuance costs in the accompanying balance as a reduction of long-term debt, as required by the ASU. Amortization expense associated with the debt issuance costs amounted to \$1,382 during each of the years ended December 31, 2018 and 2017.

### **Revenue Recognition**

Revenue is earned for 7 of its 19 water systems on a fixed quarterly charge, and on a metered plus fixed quarterly charge for the remaining 12 water systems. All rates are approved by the New Hampshire Public Utilities Commission. The Company also has a special contract with a property owners' association, which is billed quarterly.

### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### **Contribution in Aid of Construction**

The amounts paid by the customers and developers toward the cost of property, plant and equipment used in the Company's operations, net of accumulated amortization, are recorded as contributions in aid of construction in the financial statements. Amortization is provided over the same life as the related asset is depreciated in accordance with the regulatory requirements of the NHPUC.

As of December 31, 2018 and 2017 the components of contributions in aid of construction are as follows:

	<b><u>2018</u></b>	<b><u>2017</u></b>
Contribution in aid of construction:		
Service assets	\$ 899,678	\$ 896,878
Accumulated amortization	<u>(322,892)</u>	<u>(303,916)</u>
	<b><u>\$ 576,786</u></b>	<b><u>\$ 592,962</u></b>

### **Advertising**

The Company expenses advertising costs as they are incurred.

### **3. PROPERTY, PLANT AND EQUIPMENT**

The following is a summary of the property, plant and equipment costs and the associated depreciable lives as of December 31, 2018 and 2017:

	<b><u>Years</u></b>	<b><u>2018</u></b>	<b><u>2017</u></b>
Organizational costs	-	\$ 24,064	\$ 24,064
Franchise	-	3,630	3,630
Land and rights of way	-	443,251	443,251
Structures and improvements	40 - 50	1,004,945	796,914
Wells	30	722,207	716,552
Pumping, treatment & power equipment	10	440,165	401,318
Miscellaneous plant equipment	5-10	169,020	146,055
Tanks	45	513,973	514,254
Transmission and distribution mains	50	2,093,840	2,076,923
Services	40	307,270	301,720
Meters	20	266,459	260,041
Hydrants	50	12,065	12,065
Office, shop and lab equipment	10-22	112,066	107,366
Transportation equipment	5	369,288	341,484
Communication and computer equip	10	68,445	79,705
Construction in process	-	62,011	41,779
Intangible (asset adjustment)	-	<u>(276,689)</u>	<u>(276,596)</u>
Total		<u>\$ 6,336,010</u>	<u>\$ 5,990,525</u>

### **4. LINE OF CREDIT**

The Company maintains a revolving line of credit agreement with CoBank. The line of credit agreement provides for maximum borrowing of \$50,000 with variable interest and is collateralized by all business assets. As of December 31, 2018 the outstanding balance under the line of credit agreement was \$50,000 with interest stated at 4.51%. As of December 31, 2017 the outstanding balance under the line of credit agreement was \$10,000 with interest stated at 3.57%.

### **5. LONG TERM DEBT**

The long term debt of the Company as of December 31, 2018 and 2017 consisted of the following:

	<b><u>2018</u></b>	<b><u>2017</u></b>
\$318,810 note payable to CoBank dated June 24, 2014. The term of the note is for 60 months with a maturity date of June 20, 2019. Interest is fixed at a rate of 3.45%. Monthly payments for principal and interest are \$5,621. The note is collateralized by various parcels of real estate of the Company.	\$ 27,923	\$ 99,338



\$474,567 note payable to CoBank dated June 24, 2014. The term of the note is for 180 months with a maturity date of June 2029. Interest is fixed at a rate of 5.25%. Monthly payments for principal and interest are \$3,099. The note is collateralized by various parcels of real estate of the Company.	345,734	377,362
\$130,000 note payable to CoBank dated July 20, 2015. The term of the note is for 180 months with a maturity date of June 2030. Interest is fixed at a rate of 5.50%. Monthly payments for principal and interest are \$925. The note is collateralized by real estate of the Company.	104,016	112,167
\$135,000 note payable to CoBank dated December 18, 2017. The term of the note is for 240 months with a maturity date of September 2037. Interest is fixed at a rate of 5.45%. Monthly payments for principal and interest are approximately \$985. The note is collateralized by real estate of the Company.	128,986	133,892
\$265,000 note payable to CoBank dated December 18, 2017. The term of the note is for 240 months with a maturity date of November 2037. Interest is fixed at a rate of 5.45%. Monthly payments for principal and interest are approximately \$1,935. The note is collateralized by real estate of the Company.	254,712	264,269
Note payable to Ford Motor Credit, maturing August 2018, interest was stated at 5.95% with monthly principal and interest payments of \$713. The note was collateralized by a Company vehicle.	-	5,588
Note payable to Ford Motor Credit, maturing August 2018, interest was stated at 5.95% with monthly principal and interest payments of \$512. The note was collateralized by a Company vehicle.	-	4,009
Note payable to Ford Motor Credit, maturing August 2019, interest stated at 6.24% with monthly principal and interest payments of \$618. The note is collateralized by a Company vehicle.	4,835	11,712
Note payable to Caterpillar Financial, maturing April 2019, interest stated at .71% with monthly principal and interest payments of \$2,766. The note was collateralized by Company equipment.	-	5,191

Note payable to Ford Motor Credit, maturing June 2021, interest stated at 0% with monthly principal payments of \$694. The note is collateralized by a Company vehicle.	20,123	28,449
Note payable to Ford Motor Credit, maturing October 2022, interest stated at 4.34% with monthly principal payments of \$963. The note is collateralized by a Company vehicle.	40,756	50,323
Note payable to Ford Motor Credit, maturing February 2023, interest stated at 4.84% with monthly principal payments of \$854. The note is collateralized by a Company vehicle.	37,434	-
Note payable to Ford Motor Credit, maturing February 2023, interest stated at 4.84% with monthly principal payments of \$739. The note is collateralized by a Company vehicle.	32,807	-
Unamortized debt financing costs	<u>(19,550)</u>	<u>(20,931)</u>
	977,776	1,071,369
Less: current portion due within one year	<u>(118,538)</u>	<u>(150,051)</u>
Total Long Term Debt	<u>\$ 859,238</u>	<u>\$ 921,318</u>

The future annual maturities of long term debt are as follows:

<b><u>Year Ending December 31,</u></b>	<b><u>Amount</u></b>
2019	\$ 118,538
2020	88,411
2021	86,423
2022	83,929
2023	58,983
Thereafter	<u>541,492</u>
Total	<u>\$ 977,776</u>

#### 6. **Income Taxes**

The Company evaluates all significant tax positions as required by generally accepted accounting principles in the United States. As of December 31, 2018, the Company does not believe that it has taken any tax positions that would require the recording of any additional tax liability, nor does it believe that there are any unrealized tax benefits that would either increase or decrease within the next twelve months.

Deferred income taxes are accounted for under the asset and liability method in accordance with FASB ASC 740, *Accounting for Income Taxes*. Deferred tax assets primarily arise from Federal or state net operating loss (NOL) carryforwards as well as New Hampshire business enterprise tax credits. The Company had no NOL or BET carryforwards at December 31, 2018 or 2017. Deferred tax liabilities primarily arise from depreciation expense which has been recognized in earlier periods for tax purposes. Deferred taxes are classified as current or noncurrent depending on the classification of the assets and liabilities to which they relate.

The Company's income tax returns are subject to examination by the appropriate taxing jurisdictions. As of December 31, 2018, the Company's federal and state tax returns generally remain open for the last three years.

7. **Fair Value of Financial Instruments**

The Company's financial instruments consist of cash, short term receivables, payables, prepaid expenses and accrued expenses. The carrying value for all such instruments, considering the terms, approximates fair value at December 31, 2018 and 2017.

8. **Concentration of Credit Risk**

The Company maintains its cash accounts with multiple financial institutions. The balances are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. There were no deposits in excess of the insured limits at December 31, 2018 or 2017.

9. **Related Party Transactions**

The President of the Company is the sole shareholder of LRW Water Services, Inc. During the years ended December 31, 2018 and 2017 the Company purchased goods and services from LRW Water Services, Inc. totaling \$144,631 and \$296,159, respectively. As of December 31, 2018 and 2017 the Company owed LRW Water Services, Inc. approximately \$34,118 and \$74,206, respectively.

During the year ended December 31, 2018 and 2017 the Company provided goods and services to LRW Water Services, Inc. totaling \$15,204 and \$21,820, respectively. As of December 31, 2018 and 2017 LRW Water Services, Inc. owed the Company approximately \$20,579 and \$5,375, respectively.

10. **Subsequent Events**

Subsequent events have been evaluated through April 30, 2019, which is the date that the financial statements were available to be issued.

### **Supplementary Information**

**LAKES REGION WATER COMPANY, INC.**

**SUPPLEMENTARY INFORMATION  
FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017**

	<b><u>2018</u></b>	<b><u>2017</u></b>
<b>OPERATING REVENUES</b>		
General sales:		
Unmetered sales	\$ 445,393	\$ 428,589
Metered sales	1,052,950	972,904
Finance charges / forfeited discounts	6,698	6,210
Disconnect/reconnect - income	9,925	12,500
House transfer	4,267	6,257
Miscellaneous customer fees	3,243	3,877
Customer bad check charges	123	240
Sales outside contractors	15,125	21,588
Rate case surcharge	<u>79,549</u>	<u>46,355</u>
 Total operating revenues	 <u>\$ 1,617,273</u>	 <u>\$ 1,498,520</u>
 <b>OPERATING EXPENSES</b>		
Production:		
Labor	\$ 11,657	\$ 14,166
Materials	2,874	18,651
Contracted services	745	8,146
Purchased power	95,107	79,546
Maintenance	11,179	772
Rents	<u>1,000</u>	<u>1,000</u>
 Total production	 <u>\$ 122,562</u>	 <u>\$ 122,281</u>
 Treatment:		
Labor	\$ 5,950	\$ 5,051
Water tests	11,435	8,493
Materials	<u>5,747</u>	<u>4,459</u>
 Total treatment	 <u>\$ 23,132</u>	 <u>\$ 18,003</u>
 Transmission and Distribution:		
Labor	\$ 39,384	\$ 27,591
Contracted services	634	8,516
Materials	16,379	33,343
Equipment lease	15,995	9,403
Transportation expenses	40,114	42,848
Maintenance	40,397	10,819
Telemetry	11,400	-
Miscellaneous	<u>750</u>	<u>-</u>
 Total transmission and distribution	 <u>\$ 165,053</u>	 <u>\$ 132,520</u>
 Customers' billing and collection		
Meter reading expense	\$ 11,643	\$ 14,592
Labor	28,156	39,318
Postage	4,803	4,444
Bad debt (recovery)	2,544	15,097
Materials	<u>2,770</u>	<u>1,986</u>
 Total customers' billing and collection	 <u>\$ 49,916</u>	 <u>\$ 75,437</u>

See Independent Accountants' Review Report

**LAKES REGION WATER COMPANY, INC.**

**SUPPLEMENTARY INFORMATION**  
**FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017**

	<b><u>2018</u></b>	<b><u>2017</u></b>
General and administrative		
General office salaries and wages	\$ 239,855	\$ 242,376
Employees' benefits, net	55,095	47,564
Insurance	31,442	29,701
General expenses:		
Heat and electric office	2,522	3,102
Building maintenance and contracted services	24,375	10,955
Materials	10,871	17,244
Memberships	2,667	1,588
Telephone	6,992	6,655
Operating permits	5,400	5,100
Office supplies and miscellaneous	23,721	28,398
Outside services	58,850	53,282
Regulatory commission expense	<u>74,348</u>	<u>66,973</u>
 Total general and administrative	 <u>\$ 536,138</u>	 <u>\$ 512,938</u>
 Depreciation and amortization:		
Depreciation and amortization	\$ 227,791	\$ 185,807
Amortization of acquisition adjustments	(7,215)	(6,460)
Amortization of contribution in aid of construction	<u>(17,535)</u>	<u>(17,449)</u>
 Total depreciation and amortization	 <u>\$ 203,041</u>	 <u>\$ 161,898</u>
 Taxes - other than income:		
Payroll	\$ 23,961	\$ 19,650
Property	<u>69,399</u>	<u>61,955</u>
 Total taxes - other than income	 <u>\$ 93,360</u>	 <u>\$ 81,605</u>
 <b>NON-OPERATING INCOME, NET</b>		
Interest and dividend income	\$ 10,204	\$ 7,812
Amortization of equity financing expense	(1,841)	(1,841)
Other	<u>(770)</u>	<u>(135)</u>
 Total non-operating income, net	 <u>\$ 7,593</u>	 <u>\$ 5,836</u>
 <b>INTEREST EXPENSE</b>		
Interest on long term debt	\$ 59,826	\$ 42,200
Amortization of deferred debt financing expense	<u>1,382</u>	<u>1,382</u>
 Total interest expense	 <u>\$ 61,208</u>	 <u>\$ 43,582</u>

See Independent Accountants' Review Report

## **TAB 3**

**PUC 1604.01(a)(3)**

### **Federal Income Tax Reconciliation**

Schedule L Balance Sheets per Books		Beginning of tax year		End of tax year	
Assets		(a)	(b)	(c)	(d)
1	Cash .....		89,862.		64,247.
2a	Trade notes and accounts receivable .....	193,455.		195,795.	
b	Less allowance for bad debts .....	( )	193,455.	( )	195,795.
3	Inventories .....		18,041.		24,752.
4	U.S. government obligations .....				
5	Tax-exempt securities .....				
6	Other current assets (att. stmt.) <b>STMT 6</b> .....		245,195.		221,128.
7	Loans to shareholders .....				
8	Mortgage and real estate loans .....				
9	Other investments (att. stmt.) .....				
10a	Buildings and other depreciable assets .....	5,892,759.		6,096,766.	
b	Less accumulated depreciation .....	( 1,863,018.)	4,029,741.	( 1,947,905.)	4,148,861.
11a	Depletable assets .....				
b	Less accumulated depletion .....	( )		( )	
12	Land (net of any amortization) .....		443,251.		443,251.
13a	Intangible assets (amortizable only) .....				
b	Less accumulated amortization .....	( )		( )	
14	Other assets (att. stmt.) .....				
15	Total assets .....		5,019,545.		5,098,034.
<b>Liabilities and Shareholders' Equity</b>					
16	Accounts payable .....		100,788.		61,669.
17	Mortgages, notes, bonds payable in less than 1 year .....				
18	Other current liabilities (att. stmt.) <b>STMT 7</b> .....		188,100.		130,623.
19	Loans from shareholders .....				
20	Mortgages, notes, bonds payable in 1 year or more .....		859,238.		796,340.
21	Other liabilities (att. stmt.) <b>STMT 8</b> .....		906,786.		1,138,182.
22	Capital stock: a Preferred stock .....				
b	Common stock .....	10,000.	10,000.	10,000.	10,000.
23	Additional paid-in capital .....		1,426,322.		1,423,322.
24	Retained earnings - Appropriated (attach statement) .....				
25	Retained earnings - Unappropriated .....		1,528,307.		1,537,894.
26	Adjustments to shareholders' equity (attach statement) <b>STMT 9</b> .....		4.		4.
27	Less cost of treasury stock .....		( )		( )
28	Total liabilities and shareholders' equity .....		5,019,545.		5,098,034.

**Schedule M-1 Reconciliation of Income (Loss) per Books With Income per Return**

Note: The corporation may be required to file Schedule M-3. See instructions.

1	Net income (loss) per books .....	220,050.	7	Income recorded on books this year not included on this return (itemize): Tax-exempt interest \$ .....	
2	Federal income tax per books .....	39,715.			
3	Excess of capital losses over capital gains .....				
4	Income subject to tax not recorded on books this year (itemize): .....		8	Deductions on this return not charged against book income this year (itemize): a Depreciation ..... \$ 104,468. b Charitable contributions ..... \$ .....	
5	Expenses recorded on books this year not deducted on this return (itemize): a Depreciation ..... \$ ..... b Charitable contributions ..... \$ ..... c Travel and entertainment ..... \$ ..... <b>STMT 10</b> 25,761.	25,761.			104,468.
6	Add lines 1 through 5 .....	285,526.	9	Add lines 7 and 8 .....	104,468.
			10	Income (page 1, line 28) - line 6 less line 9 .....	181,058.

**Schedule M-2 Analysis of Unappropriated Retained Earnings per Books (Line 25, Schedule L)**

1	Balance at beginning of year .....	1,528,307.	5	Distributions: a Cash .....	30,000.
2	Net income (loss) per books .....	220,050.		b Stock .....	
3	Other increases (itemize): .....			c Property .....	
			6	Other decreases (itemize): <b>SEE STATEMENT 11</b>	180,463.
			7	Add lines 5 and 6 .....	210,463.
4	Add lines 1, 2, and 3 .....	1,748,357.	8	Balance at end of year (line 4 less line 7) .....	1,537,894.



## **TAB 4**

### **PUC 1604.01(a)(4)**

A detailed computation of New Hampshire and federal income tax factors on the increment of revenue needed to produce a given increment of net operating income.

### **Response:**

Please refer to Stephen P. St. Cyr's Schedule 1e.

## **TAB 5**

**PUC 1604.01(a)(5)**

**Detailed Charitable Contribution**

**F-57 DONATIONS AND GIFTS**

Report for each donation and gift given, the name of recipient, purpose of transaction, account number charged and amount.

Line No.	Name of Recipient (a)	Purpose (b)	Account No. Charged (c)	Amount of Payment (d)
1				
2				
3				
4	N. H. Troopers Association	Donation	426	270
5	Mooultontown Academy	Donation	426	200
6	Central Catholic High School	Donation	426	100
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				
26				
27				
28				
29				
30				
31				
32				
33				
34				
35				
36				
37		Total		\$ 570

## TAB 6

### **PUC 1604.01(a)(6)**

A list of advertising charged to the test year above the line showing expenditure by media, subject matter, and account charged according to the following guidelines;

- a. If the utility's annual gross revenues are less than \$100,000,000 or more, all contributions of \$50 and more shall be reported.

### **Response:**

Responsive information does not exist.

## **TAB 7**

### **PUC 1604.01(a)(7)**

The utility's most recent cost of service study if not previously filed in an adjudicative proceeding.

#### **Response:**

This information does not exist. Lakes Region does not propose any changes to customer class allocations.

## **TAB 8**

**PUC 1604.01(a)(8)**

**Most Recent Construction Budget**



## TAB 9

### **PUC 1604.01(a)(9)**

The utility's chart of accounts, if different from the uniform systems of accounts, established by the commission as part of PUC 300, PUC 400, PUC 500, PUC 600 and PUC 700.

#### **Response:**

This information does not exist. Lakes Region uses the chart of accounts established in the Commission's *Uniform System of Accounts* for water utilities.



## **TAB 10**

### **PUC 1601.01(a)(10)**

The utility's Securities and Exchange Commission 10K forms and 10Q forms or hyperlinks thereto, for the most recent 2 years:

#### **Response:**

This information does not exist

## **TAB 11**

**PUC 1604.01(a)(11)**

**Membership Fees, Dues and Lobbying Expenses**

**Lakes Region Water Company, Inc**  
**Transaction Report**  
**Account 930.05**

Date	Num	Name	Memo/Description	Account	Amount
03/12/2019	7001623485	American Water Works Association	NEWAA dues	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	124.00
03/12/2019	7001623485	American Water Works Association	AWWA- Utility 0-5K Cust svc Con 01-Feb-2019 to 31-Jan-2020	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	309.00
<b>Total AWWA</b>					<b>\$ 433.00</b>
01/05/2019	20191204	Balmoral Improv. Assoc.	12041R- 072-093 Paradise Dr	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	100.00
01/05/2019	20191204	Balmoral Improv. Assoc.	12040R- 072-092 Paradise Dr	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	100.00
01/05/2019	20191204	Balmoral Improv. Assoc.	12042R- 072-094 Paradise Dr	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	100.00
01/05/2019	20191204	Balmoral Improv. Assoc.	12044R- 093-030 Well Lot Fawn Lane	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	100.00
01/05/2019	20191204	Balmoral Improv. Assoc.	12043R- 072-095 Paradise Dr	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	100.00
<b>Total Balmoral Improv. Assoc.</b>					<b>\$ 500.00</b>
07/22/2019		Granite State Rural Water Association	2019/2020	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	245.00
<b>Total Granite Rural Water Association</b>					<b>\$ 245.00</b>
07/04/2019	5452	Hidden Valley Property Owners Association	Lot 70-02-38 Lot 70-02-48	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	750.00
<b>Total Hidden Valley Property Owners Association</b>					<b>\$ 750.00</b>
11/25/2019	20202049	NH Water Works Association	Nov 1 20019-Oct 31 2020	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	105.00
<b>NH Water Works Association</b>					<b>\$ 105.00</b>
02/25/2019		State of New Hampshire	2019 Annual Report	930.05 Operating & Maintenance Expense:Admin & General Expenses:Miscellaneous General Expense:Membership/Dues	107.00
<b>State of NH</b>					<b>\$ 107.00</b>
<b>Total Membership/Dues</b>					<b>\$ 2,140.00</b>

## TAB 12

### **PUC 1604.01(a)(12)**

The utility's most recent depreciation study if not previously filed in an adjudicative proceeding:

#### **Response:**

This information does not exist.

## TAB 13

### **PUC 1604.01(a)(13)**

The utility's most recent management and financial audits if not previously filed in an adjudicative proceeding.

#### **Response:**

The Company does not have a management or financial audit. However, an *Independent Accounts' Review Report* is provided in Tab 2 in response to PUC 1601.01(a)(2) covering the years ending 12/31/2018 and 12/31/2019.

## **TAB 14**

**PUC 1604.01(a)(14)**

### **Officer and Director Compensation**

## A-4 LIST OF OFFICERS

Line No.	Title of Officer	Name	Residence	Compensation*
1	President	Thomas Albert Mason	Moultonboro, N. H.	\$ 77,094
2	Treasurer	Barbara G. Mason	Moultonboro, N. H.	\$ -
3	Secretary	Amy Mason	Moultonboro, N. H.	\$ -
4				
5				
6				
7				
8				
9				
10				

## LIST OF DIRECTORS

Line No.	Name	Residence	Length of Term	Term Expires	No. of Meetings Attended	Annual Fees
11	Thomas Albert Mason	Moultonboro, NH	Indefinite	Indefinite	1	\$ -
12	Barbara G. Mason	Moultonboro, NH	Indefinite	Indefinite	1	\$ -
13	Susan Mason	Dayton, Md.	Indefinite	Indefinite	1	\$ -
14	Amy Mason	Moultonboro, N. H.	Indefinite	Indefinite	1	\$ -
15	Fred Malatesta	Moultonboro, N. H.	Indefinite	Indefinite	1	\$ -
16	Gary Odoraro	Sterling, Ma	Indefinite	Indefinite	1	\$ -
17						
18						
19						
20						
21						
22						
23						
24						
25	List Directors' Fee per meeting					

\* Includes compensation received from all sources except directors fees.

## TAB 15

**PUC 1604.01(a)(15)**

Copies of all officer and executive incentive plans.

**Response:**

None. There are no officer or executive incentive plans.



## TAB 16

### **PUC 1604.01(a)(16)**

The amount of voting stock of the utility categorized as follows:

- a. Owned by an officer or director individually;
- b. Owned by the spouse or minor child of an officer or director;
- c. Control by the officer or director directly or indirectly

#### **Response:**

- a. None
- b. None
- c. 100% of voting stock is controlled by Treasurer Barbara G. Mason, in her capacity as Trustee of the Barbara G. Mason 1994 Revocable Trust and the Thomas A. Mason 1994 Revocable Trust.

## **TAB 17**

**PUC 1604.01(a)(17)**

**Payments for Contractual Services in Excess of \$10,000.00**

## A-7 PAYMENTS TO INDIVIDUALS

List names of all Individuals, partnerships, or corporations to whom payments totaling \$10,000 or more for services rendered were made or accrued during the year, and the amount paid or accrued to each. Where payments or accruals to the Individual members of a partnership or firm together total \$10,000 or more, list each Individual and the amount paid or due each.

Line No.	Name	Address	Amount
1	AFCO	Pittsburgh, PA	\$ 20,994
2	Anthem BCBS	Manchester, NH	54,950
3	Eastern Analytical Inc.	Concord, NH	25,409
4	E. J. Prescott	Boston, MA	31,947
5	Eversource	Dallas, TX	47,202
6	F.W. Webb Company	Bedford, MA	24,710
7	Generation Solutions		10,410
8	George R. Roberts Co.	Alfred, ME	26,690
9	Irving Oil Marketing, Inc.	Des Moines, IA	27,595
10	Leone, McDonnel & Roberts	Wolfeboro, NH	11,127
11	LRW Water Services, Inc.	Moultonborough, NH	97,893
12	NHEC	Manchester, NH	47,692
13	Northern Woods Tree Service	Moultonborough, NH	10,700
14	Premier Pump & Supply, Inc.	Belmont, NH	39,490
15	RE Prescott Co. Inc.	Concord, NH	43,630
16	Sabourn Electric, Inc.	Woodstock, NH	20,259
17	Stephen P. St Cyr & Associates	Biddeford, NH	19,954
18	Upton & Hatfield, LLP	Portsmouth, NH	24,550
19	Water Industries	Alton, NH	51,116
20			
21			
22			
23			
24			
25			
26			
27			
28	<b>Total</b>		<b>\$ 636,317</b>

## TAB 18

### **PUC 1604.01(a)(18)**

For non-utility operations, the amount of assets and costs allocated thereto and justification for such allocation

### **Response:**

This information does not exist

## TAB 19

### **PUC 1604.01(a)(19)**

Balance sheet and income statements for the previous 2 years if not previously filed with the commission

### **Response:**

Please reference 2018 and 2019 Annual Reports F-1 and F-2 previously filled with the commission.

## TAB 20

### **PUC 1604.01(a)(20)**

Quarterly income statements for the previous 2 years if not previously filed with the commission.

### **Response:**

Please reference 2018 and 2019 F1c Reports filed on a quarterly basis with the commission.

## **TAB 21**

**PUC 1604.01(a)(21)**  
**Quarterly Sales Volume**

**Lakes Region Water Company, Inc.  
Quarterly Sales Volume**

Docket No. DW 20-187  
Puc 1601.01(a)(21) Requirement

	Jan - Mar, 2018	Jan - Mar, 2017 (PY)	Apr - Jun, 2018	Apr - Jun, 2017 (PY)	Jul - Sep, 2018	Jul - Sep, 2017 (PY)	Oct - Dec, 2018	Oct - Dec, 2017 (PY)	Total	
									Jan - Dec 2018	Jan - Dec 2017 (PY)
<b>Income</b>										
<b>400 Operating Revenue</b>									0.00	0.00
<b>460 Unmetered Sales</b>	106,316.72	106,754.86	107,054.76	108,093.96	114,818.10	106,043.10	117,203.42	107,696.76	445,393.00	428,588.68
<b>461 Metered Sales</b>									0.00	0.00
<b>461.01 Base Charge</b>	159,276.15	153,447.16	160,047.47	155,670.77	163,055.07	158,264.01	126,529.75	157,580.00	608,908.44	624,961.94
<b>461.02 Usage Charge</b>	37,612.48	33,216.56	45,675.00	35,336.63	67,295.03	65,426.07	45,989.18	48,135.44	196,571.69	182,114.70
<b>461.03 POASI</b>		-15,767.04					247,469.24	181,594.64	247,469.24	165,827.60
<b>Total 461 Metered Sales</b>	<b>\$ 196,888.63</b>	<b>\$ 170,896.68</b>	<b>\$ 205,722.47</b>	<b>\$ 191,007.40</b>	<b>\$ 230,350.10</b>	<b>\$ 223,690.08</b>	<b>\$ 419,988.17</b>	<b>\$ 387,310.08</b>	<b>\$ 1,052,949.37</b>	<b>\$ 972,904.24</b>
<b>471 Miscellaneous Service Revenue</b>									0.00	0.00
<b>471.01 Disconnect/Reconnect</b>	1,222.50	2,327.50	3,815.00	3,245.00	1,257.50	2,035.00	3,630.00	4,892.50	9,925.00	12,500.00
<b>471.02 House Transfers</b>	380.00	735.00	1,245.00	1,360.00	1,255.00	1,992.50	1,387.50	2,170.00	4,267.50	6,257.50
<b>471.03 Misc. Customer Fees</b>	2,347.50	1,545.00	515.00	660.00	190.00	1,375.00	190.00	297.50	3,242.50	3,877.50
<b>471.04 NSF Customer Charge</b>	60.00	25.00	51.00	50.00		73.00	12.00	92.00	123.00	240.00
<b>471.05 Customer Finance Charge</b>	1,631.27	1,376.45	1,391.21	1,994.47	2,311.66	1,394.46	1,363.87	1,444.18	6,698.01	6,209.56
<b>Total 471 Miscellaneous Service Revenue</b>	<b>\$ 5,641.27</b>	<b>\$ 6,008.95</b>	<b>\$ 7,017.21</b>	<b>\$ 7,309.47</b>	<b>\$ 5,014.16</b>	<b>\$ 6,869.96</b>	<b>\$ 6,583.37</b>	<b>\$ 8,896.18</b>	<b>\$ 24,256.01</b>	<b>\$ 29,084.56</b>
<b>Total Sales Volume</b>	<b>\$ 308,846.62</b>	<b>\$ 283,660.49</b>	<b>\$ 319,794.44</b>	<b>\$ 306,410.83</b>	<b>\$ 350,182.36</b>	<b>\$ 336,603.14</b>	<b>\$ 543,774.96</b>	<b>\$ 503,903.02</b>	<b>\$ 1,522,598.38</b>	<b>\$ 1,430,577.48</b>



## TAB 22

### **PUC 1604.01(a)(22)**

A description of the utility's projected need for external capital for the 2-year period immediately following the test year.

### **Response**

Please reference Tab 8, in response to 1604.01(a)(8) *E-22 Report of Proposed Expenditures* and the Company's pending request for financing approval in Docket No. DW 19-135, previously filed with the Commission.

## TAB 23

### **PUC 1604.01(a)(23)**

The utility's capital budget with a statement of the source and uses of funds for the 2 years immediately following the test year.

#### **Response:**

Please reference responses to 1604.01(a)(8) E-22 Report of Proposed Expenditures and the Company's Financing Docket No. DW 19-135 already on file with the Commission. Please see also response to PUC 1604.01(a)(22), Tab 22 above.

The source of funds for capital improvements will come from CoBank ACB as proposed in the Company's pending request for financing approval in DW 19-135, already on file with the commission. The Company will also use internal cash as a source of capital.

## TAB 24

### **PUC 1604.01(a)(24)**

The amount of outstanding short term debt, on a monthly basis during the test year, for each short-term indebtedness.

#### **Response:**

The Company only had one short-term loan with Cat Financial for a hammer attachment for a mini-excavator. See Schedule of Short Term Notes Payable, below.

	<b>Date</b>	<b>Memo/Description</b>	<b>Amount</b>	<b>Balance</b>
<b>Short Term Notes Payable</b>				
<b>Cat Financial-Mini Hammer</b>				
	02/21/2019	Mini Cat Exc. Hammer attachment	10,500.00	10,500.00
	04/08/2019		-876.00	9,624.00
	04/12/2019		-438.00	9,186.00
	06/08/2019		-918.60	8,267.40
	07/08/2019		-918.60	7,348.80
	08/08/2019		-918.60	6,430.20
	09/08/2019		-918.60	5,511.60
	10/08/2019		-918.60	4,593.00
	11/08/2019		-918.60	3,674.40
	12/08/2019		-918.60	2,755.80
<b>Total for Short Term Notes Payable</b>			<b>\$ 2,755.80</b>	

## **TAB 25**

### **PUC 1601.01(a)(25)**

If the utility is a subsidiary, a certificate of an appropriate official of the subsidiary detailing any expense of the parent company which was included in the subsidiary's cost of service; and

### **Response:**

Lakes Region is not a subsidiary. Responsive information does not exist.

## TAB 26

**PUC 1601.01(a)(26)**

Support for figures appearing on written testimony and in accompanying exhibits.

**Response:**

See Stephen P. St. Cyr's schedules provided with his testimony.

## TAB 27

### **PUC 1905.01**

(a) Consistent with the utility's duty to keep the commission informed pursuant to RSA 374:4, at the time a utility files the materials required for a full rate case pursuant to Puc 1604, and every 90 days thereafter during the pendency of the rate case, the utility shall also file with the commission items (1) through (3) below:

(1) A detailed description of rate case expenses actually incurred as of the date of the filing and projected total rate case expenses that include:

- a. The name of the service provider;
- b. The procurement process;
- c. The amount of the expense; and
- d. A description of the charge or service rendered;

(2) A list of all services to be rendered on behalf of the utility in the full rate case by any vendor; and

(3) The total estimated costs of each service.

# LAKES REGION WATER COMPANY INC.

420 Governor Wentworth Highway, PO Box 389  
Moultonborough, NH 03254  
Telephone: 603-476-2348, Fax: 603-476-2721  
Hours: Monday through Friday, 8:30am to 4:30pm

January 15, 2021

Debra A. Howland  
Executive Director & Secretary  
NH Public Utilities Commission  
21 S. Fruit Street, Suite 10  
Concord, N. H. 03301-2429

RE: DW 20-187- Estimate of Rate Case Expenses pursuant to PUC 1905.01(a)(1)(2)(3)

Dear Ms. Howland:

Please be advised that Stephen P. St. Cyr and Attorney Justin C. Richardson, Esq dba NH Water Law will be providing rate case consulting services for the Company in DW 20-187. These consultants were selected based on requests for proposals issued by the Company on October 27, 2020 for accounting and legal services to the following providers:

Accounting-

1. Stephen P. St. Cyr and Associates
2. Leone, McDonnell & Roberts
3. Gamwell, Caputo, Kelsch & Co., PLLC

Legal-

1. NH Water Law-Justin Richardson
2. NH Brown Law-Marcia A. Brown
3. Devine, Millimet & Branch-T. Quarles

The Company selected Stephen P. St. Cyr and Attorney Richardson to provide the necessary rate case services based on their familiarity with the Company, knowledge of the regulatory process and competitive hourly rates. These individuals were also the lowest cost responses to the Company's RFPs. Steve St. Cyr's rate is \$145/hour and estimates that his total costs will be around \$58,000.00/400 hours. NH Water Law-Attorney Richardson's rate is \$175/hour. The Company estimates total legal cost will be approximately \$70,000.00/400 hours. Giving an estimated total for Accounting and Legal consulting costs to be around \$128,000. These estimates are based on the results in the Company's most recent rate case and will be updated as the case proceeds as provided by the Puc 1900 Rules.

Their services will include preparation of the initial filing including rate case exhibits including the temporary, permanent and step schedules, preparation for and participation in prehearing conference and technical sessions, oversight and assistance in responding to Staff data requests, preparation for and participating in hearings and other rate case related matters. Both, Steve P. St. Cyr and Attorney Richardson have assisted the Company in prior cases before the NHPUC.

Miscellaneous services associated with the rate proceedings such as posting of notice, and court reporter fees for hearings are estimated to be \$2,000.00 and shall vary depending on the number notices and hearings. Other miscellaneous cost shall include the use of outside consultants by Staff in this proceeding and is unknown at this time.

As of December 31, 2020, the Company has incurred \$13,594.06 for Stephen P. St. Cyr's services. Attorney Richardson's services have not been billed.

If you have any question or comments, please let me know at (603)707-0644 or at [leah@lakesregionwater.com](mailto:leah@lakesregionwater.com).

Sincerely,

/s/ *Leah Valladares*

Leah Valladares  
Utility Manager

CC: Service list (electronically)